

INTERNATIONAL FINANCIAL REPORT 2015



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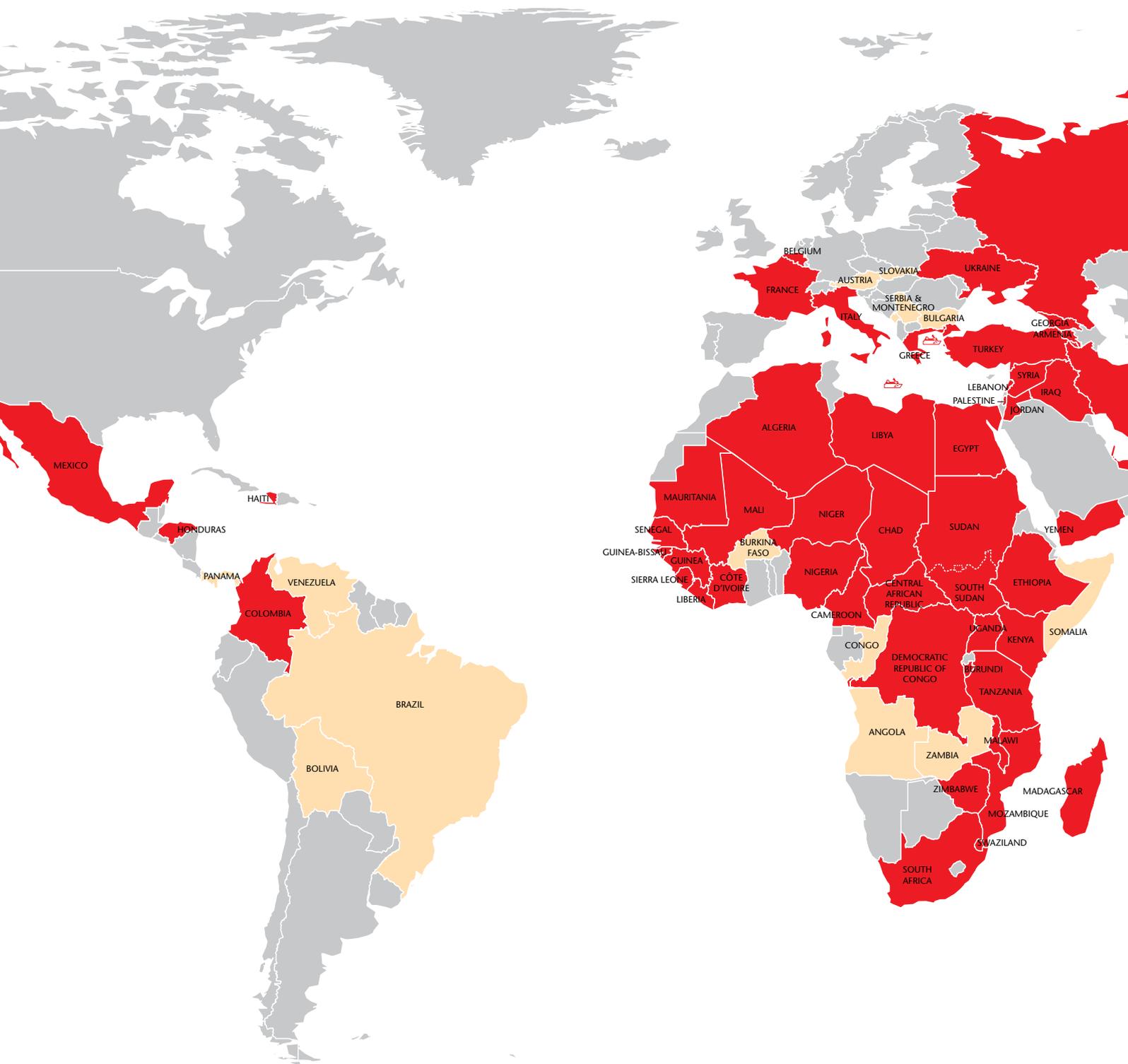
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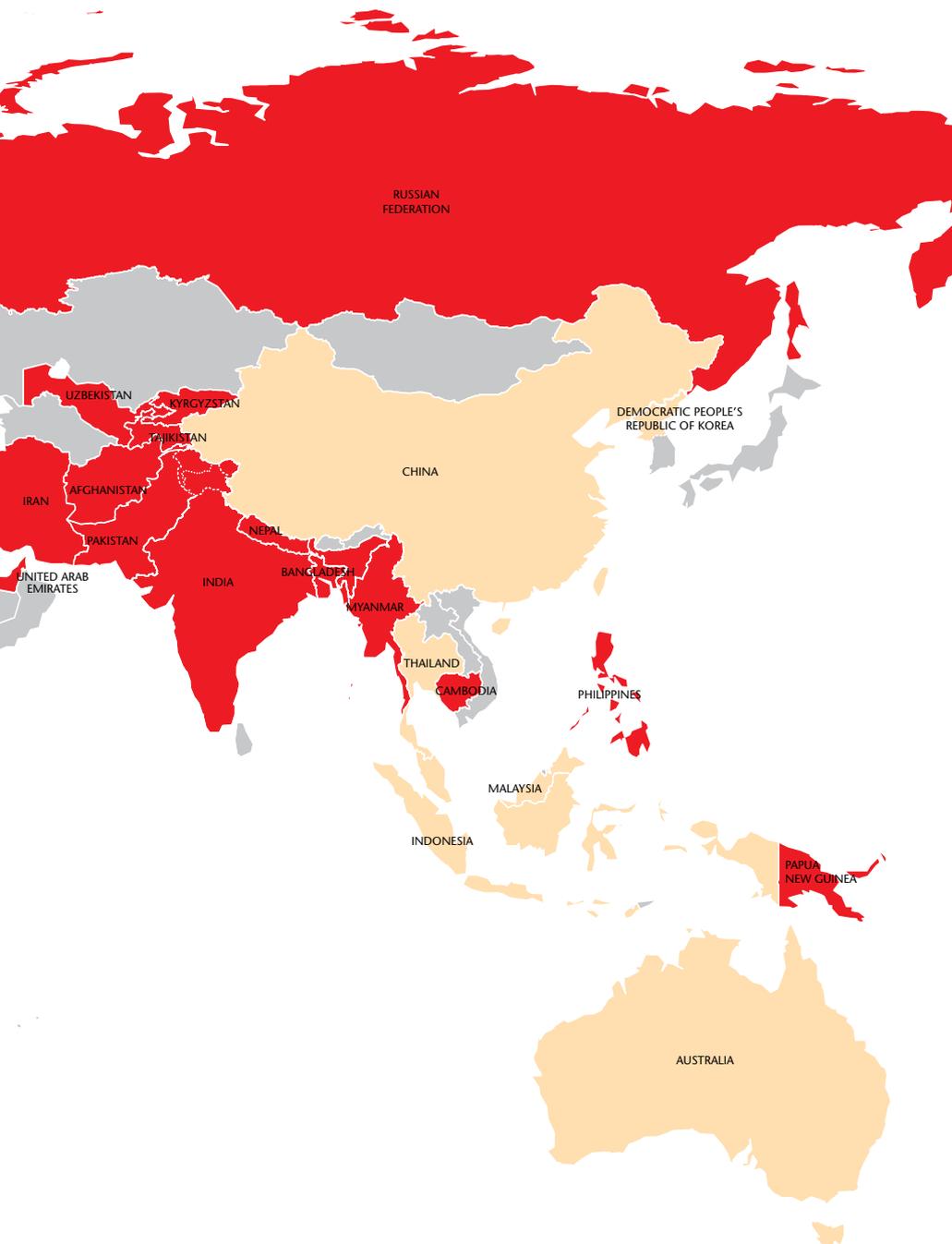
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MSF PROGRAMMES AROUND THE WORLD





Countries in yellow have a total expenditure of less than 500,000 euros and are included in 'other countries'

| | |
|---------------------------------|--|
| 35 AFGHANISTAN | 52 MAURITANIA |
| 35 ALGERIA | 53 MEXICO |
| 36 ARMENIA | 53 MOZAMBIQUE |
| 36 BANGLADESH | 54 MYANMAR |
| 37 BELGIUM | 54 NEPAL |
| 37 BURUNDI | 55 NIGER |
| 38 CAMBODIA | 55 NIGERIA |
| 38 CAMEROON | 56 PAKISTAN |
| 39 CENTRAL AFRICAN REPUBLIC | 56 PALESTINE |
| 39 CHAD | 57 PAPUA NEW GUINEA |
| 40 COLOMBIA | 57 PHILIPPINES |
| 40 CÔTE D'IVOIRE | 58 RUSSIAN FEDERATION |
| 41 DEMOCRATIC REPUBLIC OF CONGO | 58 SENEGAL |
| 41 EGYPT | 59 SIERRA LEONE |
| 42 ETHIOPIA | 59 SOUTH AFRICA |
| 42 FRANCE | 60 SOUTH SUDAN |
| 43 GEORGIA | 60 SUDAN |
| 43 GREECE | 61 SWAZILAND |
| 44 GUINEA | 61 SYRIA |
| 44 GUINEA-BISSAU | 62 TAJIKISTAN |
| 45 HAITI | 62 TANZANIA |
| 45 HONDURAS | 63 TURKEY |
| 46 INDIA | 63 UGANDA |
| 46 IRAN | 64 UKRAINE |
| 47 IRAQ | 64 UNITED ARAB EMIRATES |
| 47 ITALY | 65 UZBEKISTAN |
| 48 JORDAN | 65 YEMEN |
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PRESIDENT'S REPORT

For the year ended 31 December 2015

Médecins Sans Frontières (MSF) is an international, independent, medical humanitarian organisation. We deliver emergency aid to people affected by armed conflict, epidemics, natural disasters and exclusion from healthcare.

This report is presented along with the financial statements of the organisation for the year ended 31 December 2015. These financial statements are a means of transparency and accountability, illustrating the financial situation of the movement as a whole. They have been prepared in accordance with the accounting policies set out in Note 1 to the Financial Statements.

OBJECTIVES AND POLICIES

MSF offers humanitarian assistance to people based on need and irrespective of race, religion, gender or political affiliation. We work to save lives, alleviate suffering and restore dignity. Our actions are guided by medical ethics and the principles of neutrality and impartiality.

In order to be able to access and assist people in need, our operational policies must be scrupulously independent of governments, as well as religious and economic powers. We conduct our own assessments, manage our projects directly and monitor the impact of our assistance. We do not accept funds from governments or other parties who are directly involved in the conflicts to which MSF is responding. We rely on the generosity of private individuals for the majority of our funding.

In 2015, more than 7,700 health professionals, logistics specialists and administrative staff of all nationalities left on field assignments to join 30,900 locally hired staff working in medical programmes in nearly 70 countries.

MSF is constantly seeking to improve the quality, relevance and extent of its assistance, and is dedicated to the pursuit of innovation. The Campaign for Access to Essential Medicines supports our field programmes by pushing for improved access to existing medicines, diagnostics and vaccines, and the development of better, more appropriate medicines. MSF also funds research into the development of drugs for neglected diseases.

ORGANISATIONAL STRUCTURE

MSF is a non-profit, self-governed organisation. Founded in Paris, France in 1971, MSF today is a worldwide movement of associations, with offices all over the world. Specialised organisations – called satellites – are in charge of specific activities such as humanitarian relief supplies, epidemiological and medical research studies, and research on humanitarian and social action.

In 2011 MSF's international governance structure was reformed. MSF International was registered in Switzerland, and in December 2011 the first annual MSF International General Assembly (IGA) was held. In subsequent years, the IGA will be held in June. The IGA comprises two representatives of each MSF association, two representatives elected by the individual members of MSF International, and the International President. The IGA is the highest authority of MSF International and is responsible for safeguarding MSF's medical humanitarian mission, and providing strategic orientation to all MSF entities.

The International Board acts on behalf of and is accountable to the IGA. It is made up of representatives of MSF's operational directorates as well as a group elected by the IGA, and is chaired by the International President. The International Board prepares and presents the international combined Financial Statements to the OGA for approval.

ALL THOSE WORKING WITH MSF AGREE TO ABIDE BY THE PRINCIPLES OF THE CHARTER OF MSF AS FOLLOWS:

THE CHARTER OF MÉDECINS SANS FRONTIÈRES

Médecins Sans Frontières is a private international association. The association is made up mainly of doctors and health sector workers and is also open to all other professions that might help in achieving its aims. All of its members agree to honour the following principles:

- Médecins Sans Frontières provides assistance to populations in distress, to victims of natural or man-made disasters and to victims of armed conflict. They do so irrespective of race, religion, creed or political convictions.
- Médecins Sans Frontières observes neutrality and impartiality in the name of universal medical ethics and the right to humanitarian assistance and claims full and unhindered freedom in the exercise of its functions.
- Members undertake to respect their professional code of ethics and to maintain complete independence from all political, economic or religious powers.
- As volunteers, members understand the risks and dangers of the missions they carry out and make no claim for themselves or their assigns for any form of compensation other than that which the association might be able to afford them.

THE YEAR IN REVIEW

In October, the Médecins Sans Frontières (MSF) Kunduz trauma centre in Afghanistan was targeted by US airstrikes, which resulted in the deaths of 14 staff, 24 patients and four caretakers. Over one million people in northeastern Afghanistan remain deprived of high-quality surgical care as a result.

Our thoughts go out to the friends and families of those who died. We also remember our colleagues who tragically lost their lives this year in a helicopter crash in Nepal and our colleague who was killed in the Central African Republic (CAR). We take this opportunity as well to tell Philippe, Richard and Romy, our staff who are still missing in the Democratic Republic of Congo (DRC), that they are not forgotten.

Attacks on healthcare and the subsequent suffering of civilians

The repercussions of attacks on health facilities continue long after the initial impact. The destruction results in thousands of civilians being deprived of essential medical care at a time when they need it most.

MSF was able to work in Kunduz thanks to negotiated agreements with all parties to the conflict that they would respect the neutrality of the medical facility. An independent and impartial inquiry into the facts and circumstances of the attack is needed, as we cannot rely only on the US's own internal military investigations. Aerial bombardments of hospitals are not new, but neither can they be dismissed as simple 'mistakes'. The bombing in Kunduz attracted extensive media coverage because an international organisation was targeted by the US military. At a time when attacks on healthcare are intensifying and civilians are paying the price, what is often an overlooked issue was pushed into the international spotlight.

In January, an MSF hospital in South Kordofan, Sudan, was bombed by the Sudanese Air Force, injuring one patient and one staff member. This same hospital had also been bombed in June 2014. Medical facilities were also shelled in Ukraine at the beginning of the year, but it is in Syria where we really see medical care becoming the target of both deliberate and indiscriminate violence. Laws passed in 2012 effectively criminalised providing medical aid to the opposition in Syria. Government forces have since strategically attacked medical facilities and medical personnel, including doctors, nurses and ambulance drivers, with the aim of harming the opposition; an alarming trend of impunity. In 2015, there were 94 aerial and shelling attacks on 63 MSF supported facilities, causing varying degrees of damage and, in 12 cases, resulting in the total destruction of the facility; 81 MSF supported medical staff were killed or wounded. Towards the end of the year, medical facilities in Yemen were also bombed. Airstrikes in October carried out by the Saudi-led coalition destroyed an MSF-supported hospital, leaving over 200,000 people without access to medical care. As a result of these repeated attacks on medical facilities, some civilians regard visits to hospitals as riskier than not seeking medical care at all. The 'security at all costs' logic means that humanitarian aid is welcomed when it serves national security interests but is restricted, even attacked, when it does not.

People on the move

Fleeing violence

Conflict and violence have forced hundreds of thousands of people to flee their homes and their countries this year. In early 2015, large numbers of refugees crossed into Tanzania to escape election-related violence in Burundi. By July, as many as 3,000 people were arriving in the country each week, and it was estimated that 78,000 Burundians were sheltering in Nyarugusu camp.

Since the beginning of the Syrian crisis in 2011, it is estimated that more than 1.5 million Syrian refugees and Palestinian refugees from Syria have arrived in Lebanon and the small country is struggling to cope. In Jordan, over 600,000 Syrian refugees have been registered to date.

In the Lake Chad region in western Africa, 2.5 million people in Cameroon, Chad, Niger and Nigeria fled their homes following attacks by Boko Haram and sought shelter and protection in refugee or internally displaced person camps. Counter-offensives by armed forces have only added to their suffering.

MSF works in all the countries mentioned above, for example conducting vaccination campaigns in Tanzania, providing free treatment for chronic diseases in Lebanon, running a reconstructive surgery project in Jordan, and despite insecurity, deploying medical teams to the four affected countries in the Lake Chad region. A large part of the global responsibility for hosting refugees is shouldered by countries immediately bordering conflict zones, a fact that rarely makes the headlines.

The journey to Europe

During 2015, at least 3,771 people died while attempting the sea crossing to Europe. MSF conducted search and rescue operations at sea and provided assistance at Europe's entry points and along the 'migration route', in a telling indictment of Europe's policies towards the displaced. Due to a lack of safe alternatives, people resort to smugglers and risk their lives on dangerous and uncertain journeys to escape war and persecution or because they are in search of a better and safer life for themselves and their families.

The humanitarian crisis that has unfolded on the borders of the European Union (EU) is largely policy-driven, a result of the EU's failure to put in place effective and humane policies and responses to deal with the unprecedented, but in many ways foreseeable, movement of people. The lack of political will, which became so obvious when dealing with Ebola, was again evident with the 'migration crisis'. World leaders turned their backs, hoping that the situation would remain confined to countries far away, despite the fact that in some cases they themselves are contributing to the suffering. Four of the five permanent members of the UN Security Council are involved in bombing Syrian civilians – Russia, USA, France and Britain. There has been an unacceptable lack

of recognition of the reasons why people are fleeing their countries, and most efforts to date have concentrated on deterrence measures aimed at stemming the flow of refugees and migrants arriving on EU soil.

It is estimated that one million people fled to Europe in 2015, and that almost 50 per cent of them came from Syria. With no end to the war in sight, the numbers will only continue to grow. The EU has externalised the management of its borders to Turkey, handing over billions of euros in return for a clampdown on Syrians attempting to make the crossing. The end result of border closures from Europe all the way back to Syria is that civilians are being trapped in one of the most brutal wars of our times.

Ongoing and intensifying violence in South Sudan

Civilians in South Sudan continue to be exposed to extreme levels of violence. In 2015, rape, abduction and execution were commonplace in some parts of the country, and regional and international attempts to resolve the conflict failed. MSF teams in Unity state witnessed villages being burnt to the ground and crops looted and destroyed. Hundreds of thousands of people fled into the bush and swamplands, where they had no access to assistance for months at a time. MSF medical facilities were looted or attacked on three separate occasions and five South Sudanese former staff members were killed. MSF struggled to access vulnerable populations in the worst-affected areas but was able to deliver lifesaving medical care at its projects on the frontlines and through mobile clinics. Compounding the severe humanitarian crisis, South Sudan also experienced the worst outbreak of malaria that MSF has ever witnessed in the country and its second outbreak of cholera in two years.

Response and research and development (R&D) for epidemics

Towards the end of 2015, the Ebola outbreak was declared over in Sierra Leone and Guinea, but new cases have since been reported. The public health systems in the affected countries in West Africa have been devastated and routine vaccine campaigns, including for measles, tetanus and polio, have fallen by the wayside. Reinstating non-Ebola-related healthcare and re-establishing people's trust in it is crucial to ending the epidemic. However, this is further complicated by a lack of trained medical personnel. It is estimated that over 880 medical staff contracted Ebola in the three worst-affected countries, and over 500 died. There are also over 10,000 Ebola survivors, many of whom are still long-term patients, presenting with mental health issues, general weakness, headaches, memory loss, muscle pain and eye problems.

Ebola is not the only disease threatening populations, though. Outbreaks of measles, meningitis and cholera, for example, are common in places where people are forced to live in unsanitary conditions such as refugee camps, or where routine vaccinations have been interrupted. The extremely high mortality rates during the recent measles epidemic in Katanga region in DRC illustrate how preventive strategies over the past decades have failed. MSF vaccinated over 300,000 children between June and September, and treated 20,000 patients for the disease. In 2015, the MSF Access Campaign launched its 'Fair Shot' campaign in a bid to lower the prices of vaccines, in particular for pneumococcal disease. There has been a 68-fold increase in the price for the package of childhood vaccines over the last decade.

Malaria also continues to be a major challenge around the world, despite elimination strategies, and there are outbreaks of less common diseases such as yellow fever, chikungunya and Lassa fever. In 2015, there was a large outbreak of Zika virus (first identified in humans in 1952) in the Americas, which resulted in the World Health Organization declaring it a Public Health Emergency of International Concern in early 2016. Very few diagnostic tests are currently available, and there is no specific vaccine or treatment.

R&D must be undertaken with communities and environments in mind to ensure that diagnostics, vaccines and treatments are effective, accessible and affordable, and adapted to the contexts where they are needed most. Ebola exposed a global R&D infrastructure that is unfit for purpose; it cannot help save lives during an emergency. We should be conducting safety studies and working out ethical frameworks during inter-epidemic phases in order to be prepared. This would allow fast-track use of experimental drugs and vaccines during an outbreak and efficiency trials as an epidemic peaks. Yet, all too often, we scramble to act only as an epidemic peters out. We must act ahead of epidemics, not at the tail end.

Over the past few years MSF has had to adapt its response to meet the challenges of individual contexts, and in Syria in 2015 we continued to run health facilities in the country but also offered support, donated medicines and equipment, and set up partnerships with networks of local doctors. Despite difficult conditions in CAR, MSF staff continued to address basic and emergency healthcare needs across 13 prefectures and 15 localities by carrying out vaccination campaigns, operating mobile clinics and providing emergency surgery, specialised care for victims of sexual violence and treatment for malnutrition.

Out of the spotlight, tens of thousands of MSF staff treat patients with HIV and tuberculosis, malaria and malnutrition, offer specialist care to mothers and children, and conduct vaccination campaigns and surgery in nearly 70 countries around the world. We want to pay tribute to them, and to thank our supporters for making our work possible.



Dr Joanne Liu
International President



Jérôme Oberreit
Secretary General

TREASURER'S REPORT

COMBINED ACCOUNTS 2015

MSF is pleased to present its audited combined Financial Statements. The combined accounts represent an aggregation of the audited Financial Statements of the 21 main offices worldwide (Australia, Austria, Belgium, Brazil, Canada, Denmark, France, Germany, Greece, Holland, Hong Kong, Italy, Japan, Luxembourg, Norway, South Africa, Spain, Sweden, Switzerland, the United Kingdom and the United States), together with the Financial Statements of the offices in Argentina, the Czech Republic, Republic of Korea, India and Ireland, satellite organisations (MSF Supply, MSF Logistique, Epicentre, Fondation MSF, Etat d'Urgence Production, MSF Assistance, SCI MSF, SCI Sabin, Fondation MSF Belgique, Ärzte Ohne Grenzen Foundation and MSF Enterprises Limited) and MSF International. The combined Financial Statements provide a view of MSF's work internationally and are a means of transparency and accountability.

INCOME

2015 saw an increase in income for MSF compared with 2014. Total incoming resources of 1.44 billion euros for 2015 were 163 million euros more than in 2014. 2015's higher income was due mainly to the increased private income received. More than 5.7 million individual donors and private funders provided 92% of MSF's income in 2015.

EXPENDITURE

Total expenditure in 2015 was 1.28 billion euros, an increase of 217 million euros over 2014. This expenditure can be broken down into two main categories: social mission and other expenses. The table below breaks down these categories still further.

| | <i>In millions of €</i> | |
|---------------------------------------|-------------------------|--------------|
| | 2015 | 2014 |
| Programmes | 872 | 699 |
| Headquarters programme support | 135 | 114 |
| Témoignage / awareness-raising | 37 | 31 |
| Other humanitarian activities | 13 | 14 |
| Total social mission | 1,058 | 858 |
| Fundraising | 164 | 147 |
| Management and general administration | 61 | 60 |
| Total other expenses | 225 | 208 |
| Total | 1,283 | 1,066 |

The result of the above is that, in 2015 82% of MSF's total expenditure was spent on social mission and 18% on other expenses (2014 80% and 20% respectively.)

PROGRAMME EXPENDITURE

Countries where we ran programmes with spending over 15 million euros in 2015 or 2014 are listed below.

| | <i>In millions of €</i> | |
|--|-------------------------|-------------|
| | 2015 | 2014 |
| Democratic Republic of Congo | 100 | 70 |
| South Sudan | 82 | 83 |
| Central African Republic | 53 | 53 |
| Yemen | 38 | 10 |
| Haiti | 32 | 35 |
| Iraq | 31 | 20 |
| Niger | 28 | 23 |
| Afghanistan | 27 | 25 |
| Lebanon | 27 | 16 |
| Ethiopia | 27 | 21 |
| Kenya | 22 | 17 |
| Pakistan | 20 | 18 |
| Chad | 20 | 20 |
| Guinea | 19 | 19 |
| Sierra Leone | 18 | 26 |
| Syria | 18 | 17 |
| Nigeria | 17 | 10 |
| Myanmar | 16 | 14 |
| Migrant support Balkan route | 16 | – |
| Ukraine | 16 | 6 |
| Liberia | 10 | 23 |
| Other Countries with spending under 15 million euros | 235 | 173 |
| Total | 872 | 699 |

Those countries listed separately above accounted for 73% of MSF's 2015 programme expenditure (2014: 75%).

RESULT FOR THE YEAR AND RESERVES POLICY

The result for 2015, after adjusting for exchange gains/losses, shows a surplus of 167 million euros (surplus 224 million euros for 2014). MSF has a reserves policy, at an international level, of holding retained earnings to cover working capital needs, buffer, investment, and emergency reserves with a maximum of 12 months of total expenditure. The level of reserves as at 31 December 2015 equates to approximately 10.1 months (9.8 months for 2014) of the year's activity (see Note 2.14).



Bret Engelkemier
International Treasurer

AUDITORS' REPORT

Ernst & Young SA

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1203 Geneva

Report of the Joint Independent Auditors to the Members of the MSF International General Assembly on the Combined Financial Statements of

Médecins Sans Frontières International, Geneva

We have audited the combined financial statements of Médecins Sans Frontières International, on pages 8 to 33, which comprise the statement of financial position as at December 31, 2015, and the statement of financial activities, statement of cash flows and statement of changes in retained earnings and equities for the year then ended, and notes to the combined financial statements. The combined financial statements have been prepared by the International Board of Médecins Sans Frontières International based on the accounting policies set out in the notes to the combined financial statements.

International Board's Responsibility for the Combined Financial Statements

The International Board is responsible for the preparation of these combined financial statements in accordance with the accounting policies set out in Note 1 to the combined financial statements, and for such internal control as the International Board determines is necessary to enable the preparation of combined financial statements that are free from material misstatement, whether due to fraud or error.

Joint Auditors' Responsibility

Our responsibility is to express an opinion on these combined financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the combined financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the combined financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the combined financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of the combined financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the International Board, as well as evaluating the overall presentation of the combined financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the combined financial statements of Médecins Sans Frontières International for the year ended December 31, 2015 are prepared, in all material respects, in accordance with the accounting policies set out in Note 1 to the combined financial statements.

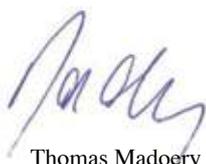
Basis of Accounting

Without modifying our opinion, the combined financial statements are prepared in accordance with a special purpose framework as set out in Note 1 to the combined financial statements and, therefore, may not be suitable for another purpose. Our opinion is not qualified in respect of this matter.

Ernst & Young SA



Mark Hawkins
Licensed Audit Expert



Thomas Madoery
Licensed Audit Expert



Pierre Henri Pigeon
Licensed Audit Expert



Olivier de Luca
Licensed Audit Expert

KPMG SA

Geneva, 19 May 2016



Residents of a displaced people's camp in Bria, Central African Republic, participate in an MSF measles vaccination campaign.

COMBINED FINANCIAL STATEMENTS

for the year ended 31 December 2015

STATEMENT OF FINANCIAL POSITION

| | Notes | 2015 | 2014 |
|--|-------|------------------|------------------|
| <i>In thousands of €</i> | | | |
| Intangible assets | 2.1 | 10,852 | 8,519 |
| Property, plant and equipment | 2.2 | 61,212 | 58,025 |
| Financial assets | 2.3 | 26,843 | 21,713 |
| Non-current assets | | 98,907 | 88,257 |
| Inventories | 2.4 | 41,200 | 32,389 |
| Grants receivable | 2.5 | 20,451 | 18,018 |
| Contributions receivable | 2.6 | 42,667 | 28,178 |
| Other receivables | 2.7 | 14,603 | 16,680 |
| Other assets | 2.8 | 15,095 | 10,925 |
| Cash and cash equivalents | 2.9 | 1,024,744 | 857,824 |
| Current assets | | 1,158,761 | 964,014 |
| Assets | | 1,257,668 | 1,052,271 |
| Permanently restricted funds | | 3,257 | 3,168 |
| Unrestricted funds | | 1,031,258 | 851,649 |
| Capital for foundations | | 2,715 | 1,944 |
| Translation reserves | | 53,507 | 22,542 |
| Retained earnings and equities | 2.14 | 1,090,737 | 879,302 |
| Provisions | 2.10 | 12,896 | 9,318 |
| Financial debts | 2.11 | 6,615 | 6,862 |
| Accounts payable and accrued expenses | 2.12 | 117,162 | 99,017 |
| Deferred income | 2.13 | 30,246 | 56,955 |
| Overdrafts | | 13 | 817 |
| Liabilities | | 166,932 | 172,969 |
| Liabilities and retained earnings | | 1,257,668 | 1,052,271 |

STATEMENT OF FINANCIAL ACTIVITIES

| | Notes | Unrestricted | Restricted | <i>In thousands of €</i> | |
|--|----------------------|------------------|----------------|--------------------------|------------------|
| | | | | 2015 | 2014 |
| Individuals | 3.1.1 / 4.2.1 | 1,045,208 | 78,317 | 1,123,525 | 984,783 |
| Private institutions | 3.1.1 / 4.2.1 | 157,296 | 51,281 | 208,577 | 156,910 |
| Private income | | 1,202,504 | 129,598 | 1,332,102 | 1,141,693 |
| Public institutional income | 3.1.2 / 4.2.2 | 1,289 | 93,345 | 94,634 | 114,659 |
| Other income | 3.1.3 / 4.2.1 | 16,691 | 390 | 17,081 | 23,988 |
| Income | | 1,220,485 | 223,332 | 1,443,817 | 1,280,340 |
| Programmes | 3.2.2 / 4.2.3 | 665,451 | 206,798 | 872,248 | 699,074 |
| Headquarters programme support | 3.2.3 | 122,706 | 12,105 | 134,811 | 113,921 |
| Témoignage / awareness-raising | 3.2.4 | 36,444 | 800 | 37,244 | 31,063 |
| Other humanitarian activities | 3.2.5 | 13,294 | 20 | 13,314 | 14,088 |
| Social mission | | 837,895 | 219,723 | 1,057,618 | 858,145 |
| Fundraising | 3.2.6 | 162,607 | 1,205 | 163,812 | 147,186 |
| Management and general administration | 3.2.7 | 58,901 | 2,419 | 61,320 | 60,204 |
| Extraordinary expenses | 2.2 | 9 | - | 9 | 366 |
| Income tax | 3.2.8 | 2 | - | 2 | 187 |
| Other expenses | | 221,519 | 3,623 | 225,142 | 207,943 |
| Expenditure | | 1,059,414 | 223,346 | 1,282,760 | 1,066,088 |
| Net exchange gains / losses unrealised and realised | 3.2.9 | 5,637 | 56 | 5,694 | 9,654 |
| Surplus / deficit | | 166,708 | 42 | 166,750 | 223,906 |

STATEMENT OF CASH FLOWS

CASH FLOWS FROM HUMANITARIAN AND FUNCTIONING ACTIVITIES

In thousands of €

| | 2015 | 2014 |
|--|-------------------|-------------------|
| 1. Cash flows from private donors | | |
| Private income | 1,332,102 | 1,141,693 |
| Elimination of expenses and income with no impact on cash flows or not related to humanitarian and functioning activities | | |
| Permanently restricted contributions and income | -53 | 19 |
| Variation in working capital requirements | | |
| Change in receivables from private donors | 1,463 | -5,462 |
| Change in deferred income on private grants | -4,458 | 3,932 |
| Change in unspent donor-designated / restricted funds | -25,536 | 5,825 |
| | 1,303,518 | 1,146,007 |
| 2. Cash flows from public institutional agencies | | |
| Public institutional income | 94,634 | 114,659 |
| Variation in working capital requirements | | |
| Change in public institutional assets | -17,971 | 4,917 |
| Change in public institutional liabilities | 15,956 | -1,940 |
| | 92,619 | 117,637 |
| 3. Other cash flows from humanitarian and functioning activities | | |
| Other income | 17,081 | 23,988 |
| Social mission expenditure | -1,057,618 | -858,145 |
| Other expenses | -225,142 | -207,943 |
| Elimination of expenses and income with no impact on cash flows or not related to humanitarian and functioning activities | | |
| Permanently restricted contributions and income | 10 | - |
| Depreciation, amortisation, provisions | 11,818 | 9,850 |
| Write-off of non-current assets | 1,607 | 1,925 |
| Proceeds on disposals of non-currents assets | - | - |
| Investment subsidies as income | -59 | -1,762 |
| Net exchange gains and losses Gains/losses resulting from financial assets and debts | 5,694 | 9,654 |
| Variation in working capital requirements | | |
| Change in other receivables and current assets | -12,093 | -11,886 |
| Change in other current liabilities | 10,499 | 14,843 |
| | -1,248,203 | -1,019,476 |
| Net cash provided by / (used for) humanitarian and functioning activities (A) = 1+2+3 | 147,935 | 244,168 |

STATEMENT OF CASH FLOWS (CONTINUED)

CASH FLOWS FROM INVESTING ACTIVITIES

In thousands of €

| | 2015 | 2014 |
|---|------------------|----------------|
| Investments in non-current assets | -15,810 | -33,753 |
| Proceeds on disposals of non-currents assets | 59 | 1,762 |
| Investment subsidies as income | 650 | -40 |
| Change in investment subsidies liabilities | | |
| Net cash provided by/(used for) investing activities (B) | -15,101 | -32,031 |
| CASH FLOWS FROM FINANCING ACTIVITIES | | |
| Permanently restricted contributions and income | 42 | -19 |
| Change in financial debts | 327 | 6,254 |
| Change in capital | 771 | 50 |
| Net cash provided by/(used for) financing activities (C) | 1,141 | 6,285 |
| Effect of foreign exchange rate fluctuations | 33,743 | 22,369 |
| Effect of exchange rate fluctuations (D) | 33,743 | 22,369 |
| Effect of changes in accounting principles and structure (E) | - | -16 |
| CHANGE IN CASH AND EQUIVALENTS (A+B+C+D+E) | 167,718 | 240,775 |
| OPENING CASH AND EQUIVALENTS (F) | 857,007 | 616,233 |
| Closing cash and cash equivalents (A+B+C+D+E+F) | 1,024,725 | 857,007 |

STATEMENT OF CHANGES IN RETAINED EARNINGS AND EQUITIES

In thousands of €

| | Notes | 2014 | Surplus/ Deficit | Change in subscribed capital | Assets revaluation | Impact of exchange rate on historical value | Other movements | 2015 |
|---|-------|----------------|---------------------|------------------------------------|-----------------------|--|--------------------|------------------|
| Permanently restricted funds | 2.14 | 3,168 | -3,635 | - | - | - | 3,724 | 3,257 |
| Unrestricted funds | 2.14 | 851,649 | 170,385 | - | - | - | 9,223 | 1,031,258 |
| Retained earnings | | 854,817 | 166,750 | - | - | - | 12,948 | 1,034,515 |
| Capital for foundations | | 1,944 | - | 771 | - | - | - | 2,715 |
| Translation reserves | | 22,542 | - | - | - | 30,965 | - | 53,507 |
| Other retained earnings and equities | | 24,486 | - | 771 | - | 30,965 | - | 56,222 |
| Retained earnings and equities | | 879,302 | 166,750 | 771 | - | 30,965 | 12,948 | 1,090,737 |



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An MSF and Migrant Offshore Aid Station (MOAS) team assist in the rescue of 561 migrants aboard a single, 18-metre wooden fishing boat in distress on the Mediterranean Sea.

NOTES TO THE FINANCIAL STATEMENTS

1 SIGNIFICANT ACCOUNTING POLICIES

These Financial Statements are based on a combination. A combination aggregates the Financial Statements of several separate entities which are not inter-related by investments into a single group, whereas a consolidation collates different affiliates of a single parent entity in its Financial Statements.

These combined financial statements have been prepared in accordance with MSF accounting policies, a summary of which is presented in this Note 1. To the extent feasible for a non-profit and non-governmental organisation like MSF, accounting principles are initially based on the IFRS as adopted by the International Accounting Standards Board (IASB).

SPECIFIC METHODS USED FOR COMBINED ACCOUNTS

Equity accumulation

Since the first combination of an entity does not result from the purchase of shares, combined equity represents the aggregated equity capital and other equity of the combined entities. Investments between combined entities are eliminated against equity.

Initial measurement of the combined entities' assets and liabilities

Since the first combination of an entity does not result from the purchase of shares but from a pooling of economic interests, neither goodwill nor fair value adjustments exist. The assets and liabilities of each combined entity are initially measured at net book value, based on MSF accounting policies.

Subsequent measurement of the combined entities' assets and liabilities

After the first combination, capital gains or losses, provision allowances and reversals contribute to the combined surplus or deficit.

The combined Financial Statements comprise the:

- Statement of Financial Position
- Statement of Financial Activities
- Statement of Cash Flows
- Statement of Changes in Retained Earnings and Equities
- Notes to the Financial Statements.

1.1 BASIS OF PRESENTATION

The Financial Statements are presented in euros, rounded to the nearest thousand. They are prepared in accordance with the historical cost convention.

The Financial Statements have been prepared and presented according to the principles of accruals, matching, going concern, consistency and prudence.

Figures are rounded and therefore may vary slightly from the amounts presented in other documents. Rounding differences may exist within summations.

1.2 FOREIGN CURRENCY TRANSLATION

The individual Statements of Financial Position of the combined entities are translated into euros at the year-end rate.

The individual Statements of Financial Activities of the combined entities are translated at the average rate for the current year.

The main currency exchange rates compared to the euro are as follows:

| | Closing rate 2015 | Closing rate 2014 | Average rate 2015 | Average rate 2014 |
|-----|----------------------|----------------------|----------------------|----------------------|
| ARS | 14.20 | 10.27 | 10.26 | 10.38 |
| AUD | 1.49 | 1.48 | 1.48 | 1.47 |
| BRL | 4.31 | 3.22 | 3.70 | 3.12 |
| CAD | 1.51 | 1.41 | 1.42 | 1.47 |
| CHF | 1.08 | 1.20 | 1.07 | 1.21 |
| CZK | 27.02 | 27.74 | 27.28 | 27.54 |
| DKK | 7.46 | 7.45 | 7.46 | 7.45 |
| EUR | 1.00 | 1.00 | 1.00 | 1.00 |
| GBP | 0.73 | 0.78 | 0.73 | 0.81 |
| HKD | 8.44 | 9.42 | 8.60 | 10.30 |
| INR | 72.02 | 76.72 | 71.20 | 81.04 |
| JPY | 131.07 | 145.23 | 134.31 | 140.31 |
| KRW | 1280.78 | 1324.80 | 1256.54 | 1398.14 |
| NOK | 9.60 | 9.04 | 8.96 | 8.35 |
| SEK | 9.19 | 9.39 | 9.35 | 9.10 |
| USD | 1.09 | 1.21 | 1.11 | 1.33 |
| ZAR | 16.95 | 14.04 | 14.17 | 14.40 |

1.3 CHANGE IN ACCOUNTING POLICIES

The 2015 Financial Statements do not contain any changes in accounting policies compared with 2014.

1.4 INTANGIBLE ASSETS AND PROPERTY, PLANT AND EQUIPMENT

Intangible assets are recorded at cost (or historical value), net of accumulated amortisation and impairment losses. They are amortised on a straight-line basis over their estimated useful lives.

Property, plant and equipment are recorded at their acquisition cost, including incidental expenses. They are depreciated using the straight-line method over their estimated useful lives, using the component approach. Land is not depreciated.

The acquisition cost of fixed assets used in the field for programme purposes, such as vehicles and medical and communication equipment, is expensed upon shipment to the field, or upon purchase if purchased locally. When an MSF section leaves a country, the remaining equipment is donated to the Ministry of Health of the country or another non-governmental organisation still present in the country, and thus does not generate any future economic benefit for MSF.

Finance leases

Assets acquired under long-term finance leases are capitalised and recorded in the Statement of Financial Position as tangible fixed assets. They are depreciated over the estimated useful lives of the assets. The associated obligations are included in financial debts.

1.5 FINANCIAL ASSETS

Financial assets are stated at fair value. Changes in the value of long-term investments are recorded in the Statement of Financial Position. Changes in the value of current investments and other financial assets are recognised in the Statement of Financial Activities.

1.6 INVENTORIES

Inventories held at headquarters and by satellites are recorded at the weighted average of the purchase price. All goods and materials present in the field are recognised as expenses when transferred from the headquarters and satellites to the field, or when bought locally.

Appropriate inventory reserves are recorded based on stock usage, expiry date and any damage.

1.7 RECEIVABLES AND OTHER ASSETS

Grants receivable correspond to funds owed to MSF by third parties according to a formal agreement. They result from the differences between the cumulative allowable expenses incurred and the funds received for each of these agreements.

Contributions receivable include donations sent by donors before year-end for which the corresponding cash has been collected by MSF in the month following year-end. They are accounted for at fair value, at their cost net of impairment.

Legacies and bequests are accounted for on a cash basis and are therefore not included in receivables.

Other receivables and other assets are recorded at their fair value.

1.8 CASH AND CASH EQUIVALENTS

MSF considers short-term deposits, cash at headquarters and cash in the field as cash and cash equivalents. Amounts are valued at fair value with any resulting gains or losses recognised in the Statement of Financial Activities. For the Statement of Cash Flows, overdrafts are included as a negative component of cash equivalents.

1.9 PROVISIONS

Provisions are valued at best estimate when MSF has a legal or constructive obligation as the result of a past event, and if it is probable that an outflow of assets will be required to settle the provision.

1.10 FINANCIAL DEBTS, ACCOUNTS PAYABLE AND ACCRUED EXPENSES

Financial debts are recorded at fair value. Trade accounts payable to suppliers are recorded on an invoice basis when the invoices are received by the time of preparation of the financial statements, or valued at best estimate if no invoice is received later. Staff costs and litigation in the field are recorded on the cash basis when there is insufficient information available to evaluate the amount of any financial impact at year-end. Accruals for paid vacation of local field staff have been recorded only by some operational offices as at 31 December 2015, as complete information was not available at year-end. Grants payable and other debts are accounted for at their fair value.

1.11 DEFERRED INCOME

Deferred income on public institutional and private grants is recognised on the basis of the difference between the cash received and the cumulative allowable expenses to date for each of the formal agreements concerned. Unspent donor-designated/restricted donations represent contributions received with a specific earmarking that have not been spent at year-end.

1.12 RETAINED EARNINGS AND EQUITIES

Retained earnings represent the cumulative surpluses and deficits of current and previous years. They comprise:

- Permanently restricted funds, which may be capital funds, where the assets are required by the donors to be invested or retained for long term use, rather than expended short term, or which may be the minimum compulsory level of retained earnings to be maintained in some countries.
- Unrestricted funds, which are unspent donor non-designated funds to be spent at the discretion of MSF's trustees to further MSF's social mission.
- Other retained earnings and equities, which represent foundations' capital, and translation adjustments arising from the translation of entities' financial statements into euros. Unspent donor-designated/restricted funds are not included as retained earnings, but are treated as deferred income.

1.13 INCOME

MSF's income comprises contributions from public generosity and public institutional bodies, as well as revenues from other activities. Private income is donated by individuals and private organisations (companies, trusts and foundations, and other non-profit organisations). Public institutional income represents grants (i.e. contributions based on contracts for specific projects), subsidies and donations received from or pledged directly by public institutional bodies, such as governments or agencies. Income from other activities is mainly from merchandising, equipment and services provided to other organisations, and financial transactions.

Restrictions

Income is considered as restricted only when subject to a donor-imposed restriction. Donors include all the external parties that contribute to MSF's resources. A donor-imposed restriction is a stipulation and limitation on the use of contributed assets or monetary donations. The restriction can relate to purpose (country, programme or activity), time or other specific wishes (e.g. vaccines). Funds received for 'emergencies' are treated as restricted if the emergency is explicitly specified by the donor or can be inferred from the circumstances, but are otherwise regarded as unrestricted, as the provision of emergency aid embodies MSF's mission. Donations with donor-imposed restrictions are reported as restricted for their full amount. Unspent restricted donations are carried forward as deferred income. Grants are reported as restricted income for the allowable expenses incurred in the current year.

Donations

Donations are based on non-reciprocal transfers of cash or other assets, or cancellation of liabilities. They are recognised as income upon receipt.

Legacies and bequests

If legacies and bequests are restricted by a donor's will for use by the organisation (sale or distribution forbidden), they are accounted for as restricted income and as assets, classified as appropriate (building, other financial assets, other inventories) at their estimated amount, when accepted by the entity's Board. If not restricted by donors, legacies and bequests are accounted for when realised in cash.

Grants

Grants are recognised as income for the allowable expenses incurred in the current year. At year-end, the difference between the cash received and the cumulative expenses incurred is accounted for as grants receivable or deferred income.

In-kind donations and services

In-kind donations are not accounted for in the Statement of Financial Activities. The act of volunteering to work in MSF's humanitarian projects is not recorded in the accounts. This contribution represents one of the bases of the MSF Charter and principles.

1.14 EXPENDITURE

Expenses are allocated according to the full cost method. The principle of the full cost method is to collate under each expense category not only the direct costs that are specifically associated with it (direct allowable costs), but also an apportionment of the indirect costs (overheads). Therefore, all expenditure categories include salaries, direct costs and allocated overheads (e.g. building costs and depreciation).

1.15 FINANCIAL RISK MANAGEMENT

Foreign currency risk

Some MSF entities use forward foreign exchange contracts to hedge the exposure to foreign exchange risks arising from significant internal transfers denominated in a different currency to the one in which the expenditure will be incurred.

Interest rate risk

MSF has no significant long-term loans.

Credit risk

MSF prioritises the security of its cash and cash equivalents. Investments are generally held in liquid securities, and in banks of high credit rating. The receivables are mostly from governments with high credit rating, where credit risk is low. Other positions are not material, or are covered by provisions. Investments are allowed only in liquid securities and only with counterparties that have a high credit rating. At year-end, there were no significant concentrations of credit risk.

Liquidity risk

Due to the nature of MSF's funding, together with its reserves policy, the liquidity risk is insignificant.

1.16 EMPLOYEE BENEFITS

The nature of pension plans for headquarters and international employees depends on the normal custom for the contracting country of the employee. Pension obligations are usually covered by a defined contribution plan with an independent organisation. Contributions to a defined contribution plan are recognised as an expense in the Statement of Financial Activities in the year in which they are incurred.

2 NOTES TO THE STATEMENT OF FINANCIAL POSITION

2.1 INTANGIBLE ASSETS

Mainly consisting of software and licences.

| | 2014 | Additions | Disposals | Foreign exchange gain/loss | Other movements | In thousands of € 2015 |
|---------------------------------|--------------|--------------|-------------|----------------------------|-----------------|---------------------------|
| Intangible assets – gross value | 26,658 | 3,830 | -2,296 | 438 | 1,109 | 29,739 |
| Depreciation | -18,139 | -2,506 | 2,009 | -262 | 10 | -18,887 |
| Intangible assets | 8,519 | 1,324 | -287 | 176 | 1,120 | 10,852 |

2.2 PROPERTY, PLANT AND EQUIPMENT

Mainly consisting of the head offices of some entities.

| | 2014 | Additions | Disposals | Foreign exchange gain/loss | Other movements | In thousands of € 2015 |
|--|----------------|---------------|---------------|----------------------------|-----------------|---------------------------|
| Land | 14,712 | – | – | 159 | 104 | 14,975 |
| Buildings | 40,682 | 189 | -4 | 751 | 978 | 42,596 |
| Fixtures | 11,019 | 2,269 | -36 | 64 | 508 | 13,824 |
| Furniture | 6,810 | 738 | -6 | 193 | 2 | 7,738 |
| Computers | 13,294 | 3,350 | -1,731 | 234 | 6 | 15,153 |
| Machinery and equipment | 7,655 | 985 | -245 | 399 | 1 | 8,795 |
| Other tangible assets | 3,512 | 1,208 | -3,370 | 1 | 531 | 1,883 |
| Property, plant and equipment – gross value | 97,684 | 8,739 | -5,392 | 1,800 | 2,132 | 104,963 |
| Depreciation | -39,659 | -5,565 | 4,071 | -831 | -1,767 | -43,751 |
| Property, plant and equipment | 58,025 | 3,174 | -1,321 | 969 | 365 | 61,212 |

Finance leases

At 31 December 2015, the net value of capitalised leased assets stands at 3,431 thousand euros, and of capitalised lease obligations at 6,324 thousand euros (2014: 3,435 thousand and 6,804 thousand euros, respectively). The total reimbursements for the current year amount to 23 thousand euros, and the rent expenses to 25 thousand euros (2014: 12 thousand and 13 thousand euros, respectively).

2.3 FINANCIAL ASSETS

Financial assets consist primarily of loans, investments and other financial assets such as deposits. They are intended to be held for more than one year.

| | Gross value | Provision | 2015 | 2014 |
|-------------------------|---------------|------------|---------------|---------------|
| Loans | – | – | – | 13 |
| Long-term investments | 22,876 | – | 22,876 | 18,663 |
| Other financial assets | 4,054 | -87 | 3,967 | 3,037 |
| Financial assets | 26,930 | -87 | 26,843 | 21,713 |

Their breakdown by maturity date is as follows:

| | < 1 year | > 1 year and < 5 years | > 5 years | In thousands of € 2015 |
|-------------------------|--------------|------------------------|---------------|---------------------------|
| Financial assets | 4,082 | 1,324 | 21,438 | 26,843 |

2.4 INVENTORIES

| | Gross value | Provision | 2015 | 2014 |
|--------------------------------------|---------------|---------------|---------------|---------------|
| Medical and non-medical relief goods | 42,235 | -1,541 | 40,694 | 31,597 |
| Other inventories | 506 | - | 506 | 791 |
| Inventories | 42,741 | -1,541 | 41,200 | 32,389 |

In thousands of €

2.5 GRANTS RECEIVABLE

| | Gross value | Provision | 2015 | 2014 |
|---|---------------|-------------|---------------|---------------|
| Grants receivable from private donors | 1,902 | - | 1,902 | 2,803 |
| Grants receivable from public institutions | 18,813 | -263 | 18,549 | 15,215 |
| ECHO and EU institutions | 3,643 | -263 | 3,380 | 6,998 |
| EU European governments | 6,463 | - | 6,463 | 2,123 |
| Non-EU European governments | 143 | - | 143 | 649 |
| American governments | 827 | - | 827 | - |
| Other governments | 7,737 | - | 7,737 | 5,380 |
| UN institutions | - | - | - | 65 |
| Grants receivable | 20,715 | -263 | 20,451 | 18,018 |

In thousands of €

All of these grants are expected to be received within the following year.

2.6 CONTRIBUTIONS RECEIVABLE

At 31 December 2015, the outstanding commitment represents 42,667 thousand euros (2014: 28,178 thousand euros) and is expected to be received within the following year.

2.7 OTHER RECEIVABLES

Other receivables mainly relate to services provided and goods sold to other organisations. At 31 December 2015, the committed outstanding amounts to 14,603 thousand euros (2014: 16,680 thousand euros) and is expected to be received within the following year.

2.8 OTHER ASSETS

Other assets of 15,095 thousand euros (2014: 10,925 thousand euros) include mainly prepaid expenses.

2.9 CASH AND CASH EQUIVALENTS

| | 2015 | 2014 |
|----------------------------------|------------------|----------------|
| Short-term deposits | 485,750 | 333,395 |
| Cash at headquarters | 504,187 | 490,100 |
| Cash in the field | 34,807 | 34,330 |
| Cash and cash equivalents | 1,024,744 | 857,824 |

In thousands of €

2.10 PROVISIONS

The following table shows the changes in provisions over the year:

| | 2014 | Additional provisions | Amounts used | Unused amounts reversed | Foreign exchange gain/loss | Other movements | In thousands of € 2015 |
|-------------------|--------------|-----------------------|---------------|-------------------------|----------------------------|-----------------|---------------------------|
| Provisions | 9,318 | 8,077 | -3,490 | -1,406 | 402 | -5 | 12,896 |

781 thousand euros of the provisions come from tax assessments received relating to remuneration of international staff as well as severance payment to HQ staff (2014: 357 thousand euros). Provision from staff retirement plans amount to 2,559 thousand euros (2014: 2,167 thousand euros). Provisions for closure of projects already planned at year-end amount to 1,645 thousand euros (2014: 1,723 thousand euros). 2,398 thousand euros correspond to disputes with staff in different countries where MSF has operations. The remaining 5,510 thousand euros of provisions cover various risks for which MSF has a constructive obligation (2014: 5,071 thousand euros).

2.11 FINANCIAL DEBTS

The breakdown of financial debts by maturity date is as follows:

| | < 1 year | > 1 year and < 5 years | > 5 years | 2015 | 2014 |
|------------------------------|--------------|------------------------|-----------|--------------|--------------|
| Borrowings and loans | 265 | – | – | 265 | 58 |
| Capitalised lease obligation | 6,324 | 26 | – | 6,350 | 6,804 |
| Financial debts | 6,589 | 26 | – | 6,615 | 6,862 |

2.12 ACCOUNTS PAYABLE AND ACCRUED EXPENSES

Accounts payable and accrued expenses are composed of amounts owed to suppliers, employees and tax authorities, and of grants payable to external organisations.

The details of the accounts payable and accrued expenses are disclosed below:

| | 2015 | 2014 |
|--|----------------|---------------|
| Accounts payable and accruals | 57,252 | 46,955 |
| Employee benefits | 34,615 | 30,041 |
| Accrued taxes | 6,263 | 6,484 |
| Public institutional grants payable | 514 | 731 |
| Private grants payable | 1,064 | 2,121 |
| Other liabilities | 17,454 | 12,684 |
| Accounts payable and accrued expenses | 117,162 | 99,017 |

The breakdown by maturity date is as follows:

| | < 1 year | > 1 year and < 5 years | > 5 years | 2015 |
|--|----------------|------------------------|-----------|----------------|
| Accounts payable and accrued expenses | 115,827 | 1,319 | 16 | 117,162 |

2.13 DEFERRED INCOME

| | 2015 | 2014 |
|--|---------------|---------------|
| Unspent donor-designated / restricted funds | 12,332 | 35,164 |
| Deferred income on private grants | 6,942 | 11,777 |
| Deferred income on public institutional grants | 8,334 | 7,487 |
| Other deferred income | 138 | 679 |
| Gross value of investment subsidies | 2,500 | 1,849 |
| Deferred income | 30,246 | 56,955 |

2.13 DEFERRED INCOME (CONTINUED)

The breakdown of deferred income by maturity date is as follows:

In thousands of €

| | < 1 year | > 1 year and < 5 years | > 5 years | 2015 |
|------------------------|---------------|---------------------------|-----------|---------------|
| Deferred income | 22,274 | 7,972 | 0 | 30,246 |

The cumulative unspent donor-designated funds will be strictly spent in accordance with the donors' desire (e.g. specific countries or types of interventions) as the need arises.

The following schedule shows their year-end position:

| | 2014 | Raised in 2015 | Spent in 2015 | Foreign exchange gain/loss | Other movements | In thousands of € 2015 |
|--|---------------|-------------------|------------------|----------------------------------|--------------------|---------------------------|
| Afghanistan | 110 | 257 | -110 | - | - | 258 |
| Algeria | 19 | - | - | - | - | 19 |
| Angola | 5 | - | - | - | - | 5 |
| Bangladesh | 6 | - | -7 | 1 | - | - |
| Central African Republic | 4 | - | -4 | - | - | - |
| Congo, Democratic Republic of the | - | 977 | - | 11 | - | 988 |
| Egypt | - | 3 | - | - | - | 3 |
| Emergency Fund | - | 4 | -8 | 1 | - | -3 |
| Guinea-Bissau | - | 350 | - | - | - | 350 |
| India | - | 632 | - | - | - | 632 |
| Indonesia | 232 | - | -232 | - | - | - |
| Iran | 58 | - | - | - | - | 58 |
| Liberia | 1,900 | 2 | -1,886 | -14 | - | 2 |
| Mali | - | 5 | - | - | - | 5 |
| Mediterranean Sea Operations | - | 68 | -8 | -1 | - | 60 |
| Niger | - | 69 | - | - | - | 69 |
| Pakistan | 1 | - | - | - | - | 1 |
| Palestine | - | 4 | - | - | - | 4 |
| Peru | 34 | 34 | -34 | - | - | 34 |
| Philippines | 2,769 | - | -1,730 | 259 | - | 1,298 |
| Sierra Leone | 4,331 | - | -4,722 | 250 | 142 | - |
| South Africa | 577 | 35 | -579 | 2 | - | 34 |
| South Sudan | 1 | - | -1 | - | - | - |
| Sri Lanka | - | 10 | - | - | - | 9 |
| Sudan | 3 | - | - | - | - | 3 |
| Transversal activities | - | - | 35 | -29 | 27 | 32 |
| Other countries or restrictions | 25,113 | 1,526 | -20,223 | 2,254 | -200 | 8,471 |
| Unspent donor-designated / restricted funds | 35,164 | 3,975 | -29,511 | 2,734 | -31 | 12,332 |

Other countries or restrictions either are not country-specific, or represent the countries for which restricted funds of fewer than one thousand euros remain unspent. They mainly include: 6,148 thousand euros (5,719 thousand for 2014) of Charitable Gift Annuity Trusts in MSF USA. A Charitable Gift Annuity Trust is a type of donation that is restricted in time by the donor and thus treated as deferred income. The donation will be recognised as income in MSF accounts upon maturity of the trust.

Amounts allocated to specific countries are included in their corresponding line.

2.14 RETAINED EARNINGS AND EQUITIES

MSF's retained earnings have been built up over the years by surpluses of income over expenses. At 31 December 2015, the available portion (excluding permanently restricted funds and capital for foundations) represents 10.1 months of activity (2014: 9.8 months). The purpose of maintaining retained earnings is to meet the following needs, as described in MSF reserves policy:

- working capital needs, providing liquidity (financing) for the day-to-day functional expenditure, covering the inter-year gap between high income at the end of the year and more or less constant funds spent during the year;
- buffer reserves for risk coverage, being the risk either operational or non-operational;
- investment reserve to finance future investments, considering both non-current assets financing, and 'spent investments' or extra costs in a given year needed to increase operational or funding capacity;
- emergency reserves, when emergency expenditure surpasses amounts foreseen at the budgeting season, increasing thus operational budgets, and these emergencies do not provide at the same time extra-income to be able to carry-out these operations; or
- a sudden drop of private and/or public institutional funding that cannot be matched in the short term by a reduction in expenditure.

3 NOTES TO THE STATEMENT OF FINANCIAL ACTIVITIES

3.1 INCOME

3.1.1 PRIVATE INCOME

Income from individuals includes:

| | 2015 | 2014 |
|--------------------------------|------------------|----------------|
| Donations | 972,984 | 857,057 |
| Legacies and bequests | 150,298 | 127,532 |
| Membership fees | 242 | 194 |
| Income from individuals | 1,123,525 | 984,783 |

Income from private institutions comes from the following sources:

| | 2015 | 2014 |
|---|----------------|----------------|
| Companies | 72,196 | 62,780 |
| Trusts and foundations | 85,842 | 58,377 |
| Lottery and special events | 45,692 | 29,498 |
| Joint appeals | 1,751 | 482 |
| Other private institutions | 3,097 | 5,774 |
| Income from private institutions | 208,577 | 156,910 |

3.1.2 PUBLIC INSTITUTIONAL INCOME

The table below presents the breakdown of donations and grants awarded by public institutional bodies classified by geographic origin:

| | 2015 | 2014 |
|--|---------------|----------------|
| ECHO and EU institutions | 18,894 | 38,912 |
| EU governments | 37,077 | 40,113 |
| Non-EU European governments | 13,962 | 16,963 |
| American governments | 9,693 | 8,935 |
| Asian governments | 1,739 | – |
| Other governments or public institutions | 13,187 | 9,434 |
| UN institutions | 83 | 303 |
| Public institutional income | 94,634 | 114,659 |

3.1.3 OTHER INCOME

| | 2015 | 2014 |
|--|---------------|---------------|
| Interest/investment income | 8 | 4,257 |
| Merchandising | 575 | 452 |
| Equipment and services sold to other organisations | 10,580 | 10,752 |
| Other revenues | 5,917 | 8,527 |
| Other income | 17,081 | 23,988 |

3.1.4 LEGACIES AND BEQUESTS

The total value of legacies and bequests expected at year-end but not yet received is 48,820 thousand euros (41,923 thousand for 2014), plus 23,593 thousand euros pending acceptance (5,446 thousand for 2014). As described in Note 1.13, the accounting policy of the organisation is that unrestricted legacies and bequests are not recognised as income in the Statement of Financial Activities until realised in cash.

3.1.5 IN-KIND DONATIONS AND SERVICES

The total value of the goods received in 2015 is approximately 11,472 thousand euros: 7,309 thousand euros received in the field and 4,163 thousand euros received at headquarters (2014: 5,285 thousand and 2,374 thousand, respectively). The majority of the donations received in the field relate to drugs and medical equipment and, at headquarters, to consultancies and travel miles. As described in Note 1.13, the accounting policy of the organisation is that in-kind donations and services are not recognised as income in the Statement of Financial Activities.

3.2 EXPENDITURE

3.2.1 FUNCTIONAL EXPENSES

| <i>In thousands of €</i> | | | | | |
|-----------------------------|----------------|--------------------------------|--------------------------------|-------------------------------|----------------------|
| SOCIAL MISSION | | | | | |
| Nature of expenses | Programmes | Headquarters programme support | Témoignage / awareness-raising | Other humanitarian activities | Total social mission |
| Personnel costs | 389,107 | 96,649 | 20,227 | 939 | 506,922 |
| Travel and transportation | 145,379 | 7,981 | 1,436 | 2,184 | 156,979 |
| Medical and nutrition | 164,110 | 176 | 1 | 4,521 | 168,808 |
| Logistics and sanitation | 64,491 | 583 | – | 1,035 | 66,110 |
| Professional services | 7,247 | 5,331 | 2,969 | 28 | 15,575 |
| Communications | 14,812 | 1,543 | 1,736 | 18 | 18,109 |
| Publications | – | 358 | 3,078 | 147 | 3,583 |
| Promotional expenses | – | 629 | 2,980 | – | 3,609 |
| Office expenses | 71,494 | 13,083 | 3,517 | 376 | 88,470 |
| Taxes | 2,088 | 404 | 29 | – | 2,521 |
| Private grants | 5,723 | 197 | 144 | 4,045 | 10,109 |
| Public institutional grants | – | 320 | – | – | 320 |
| Financial expenses | 1,429 | 257 | 16 | – | 1,702 |
| Depreciation | 536 | 5,163 | 678 | 9 | 6,386 |
| Others | 5,831 | 2,138 | 433 | 12 | 8,414 |
| Total | 872,248 | 134,811 | 37,244 | 13,314 | 1,057,618 |

| OTHER EXPENSES | | | | | | SOCIAL MISSION AND OTHER EXPENSES TOTAL | |
|-----------------------------|----------------|---------------------------------------|------------------------|------------|----------------------|--|------------------|
| Nature of expenses | Fundraising | Management and general administration | Extraordinary expenses | Income tax | Total other expenses | 2015 | 2014 |
| Personnel costs | 38,312 | 37,595 | – | – | 75,907 | 582,829 | 522,865 |
| Travel and transportation | 2,110 | 2,795 | – | – | 4,905 | 161,884 | 130,184 |
| Medical and nutrition | – | – | – | – | – | 168,808 | 131,045 |
| Logistics and sanitation | – | 1 | – | – | 1 | 66,110 | 48,602 |
| Professional services | 25,018 | 6,798 | – | – | 31,816 | 47,392 | 40,520 |
| Communications | 14,859 | 1,044 | – | – | 15,903 | 34,011 | 31,087 |
| Publications | 11,487 | 1,178 | – | – | 12,664 | 16,247 | 22,300 |
| Promotional expenses | 61,080 | 534 | – | – | 61,614 | 65,223 | 52,423 |
| Office expenses | 6,263 | 6,128 | – | – | 12,391 | 100,862 | 52,391 |
| Taxes | 101 | 847 | – | 2 | 950 | 3,471 | 2,283 |
| Private grants | 4 | 291 | – | – | 295 | 10,404 | 7,344 |
| Public institutional grants | – | – | – | – | – | 320 | 350 |
| Financial expenses | 2,421 | 1,239 | – | – | 3,659 | 5,362 | 4,556 |
| Depreciation | 1,393 | 1,813 | – | – | 3,206 | 9,593 | 7,847 |
| Others | 765 | 1,057 | 9 | – | 1,831 | 10,245 | 12,290 |
| Total | 163,812 | 61,320 | 9 | 2 | 225,142 | 1,282,760 | 1,066,088 |

3.2.2 PROGRAMME EXPENSES BY NATURE AND CONTINENT

| | Africa | America | Asia | Europe | Oceania | Unallocated | In thousands of € | |
|---|----------------|---------------|----------------|---------------|--------------|---------------|-------------------|----------------|
| | | | | | | | 2015 | 2014 |
| Personnel costs | 235,058 | 25,403 | 105,214 | 12,711 | 3,953 | 6,768 | 389,107 | 354,207 |
| Travel and transportation | 98,357 | 3,227 | 31,343 | 9,353 | 930 | 2,169 | 145,379 | 114,316 |
| Medical and nutrition | 81,483 | 3,368 | 65,686 | 12,481 | 704 | 390 | 164,110 | 124,618 |
| Logistics and sanitation | 38,965 | 1,714 | 14,431 | 8,565 | 343 | 474 | 64,491 | 46,848 |
| Professional services | 3,761 | 232 | 1,917 | 523 | 18 | 796 | 7,247 | 4,337 |
| Communications | 10,159 | 478 | 3,113 | 578 | 145 | 338 | 14,812 | 10,342 |
| Office expenses | 40,917 | 4,739 | 18,664 | 3,354 | 691 | 3,130 | 71,494 | 29,293 |
| Taxes | 913 | 26 | 130 | 1,009 | 1 | 8 | 2,088 | 947 |
| Private and public institutional grants | 1,764 | – | 2,337 | 11 | – | 1,611 | 5,723 | 3,146 |
| Financial expenses | 949 | 33 | 389 | 46 | 9 | 4 | 1,429 | 831 |
| Others | 3,557 | 554 | 1,422 | 284 | 67 | -53 | 5,831 | 10,190 |
| Depreciation | – | – | – | – | – | 536 | 536 | – |
| Programmes | 515,882 | 39,775 | 244,647 | 48,915 | 6,860 | 16,170 | 872,248 | 699,074 |

The geographic divisions noted above include the following regions:

- Africa comprises the regions both north and south of the Sahara.
- America includes North, Central and South America.
- Asia includes the Caucasus and the Middle East, as well as Central, South and East Asia.

3.2.3 HEADQUARTERS PROGRAMME SUPPORT

Headquarters programme support relates to expenses incurred at headquarters in order to carry out MSF humanitarian operations (e.g. project design, monitoring and evaluation, recruitment of international staff, activities designed to improve the quality and effectiveness of MSF operations).

3.2.4 TÉMOIGNAGE / AWARENESS-RAISING

Témoignage / awareness-raising activities comprise expenses incurred by MSF in an educational manner to further its social mission. They represent the situations where MSF bears witness and speaks out about the plight of the populations it serves through mobilisation of the international community and by communicating publicly in order to inform, put pressure on responsible actors, and stimulate action.

MSF's Access Campaign is made up of a team of medical, legal, policy and communications specialists. It pushes to lower the prices of existing drugs, vaccines and diagnostic tests; to stimulate research and development into new treatments for diseases that primarily affect the poor; and to overcome other barriers that prevent patients getting the treatment they need.

| | In thousands of € | |
|---|-------------------|---------------|
| | 2015 | 2014 |
| Access Campaign | 5,385 | 3,846 |
| Other témoignage campaigns and expenses | 31,859 | 27,217 |
| Témoignage / Awareness-raising | 37,244 | 31,063 |

3.2.5 OTHER HUMANITARIAN ACTIVITIES

The other humanitarian activities consist primarily of the cost of the goods sold and services provided to other organizations, as well as MSF's contribution to the Drugs for Neglected Disease initiative (See Note 5.1.2).

3.2.6 FUNDRAISING

Fundraising expenses represent the costs incurred for raising funds from all possible sources of income, be they private or public institutional.

3.2.7 MANAGEMENT AND GENERAL ADMINISTRATION

Management and general administration consists primarily of expenses associated with executive management, headquarters finance and human resources management, internal communication and the associative life of the organisation.

3.2.8 INCOME TAX

MSF is exempt from income taxes in most countries in which its entities are based.

3.2.9 NET EXCHANGE GAINS/LOSSES UNREALISED AND REALISED

Net exchange gains/losses represent the gains/losses generated from foreign currency transactions entered into during the year by the various offices. The exchange rate fluctuations that had the largest impact on the Statement of Financial Activities relate to the US dollar (USD), Hong Kong dollar (HKD), Swiss franc (CHF), Pound sterling (GBP), and Brazilian real (BRL).

4 RATIOS AND SECTORIAL INFORMATION

4.1 RATIOS

4.1.1 OPERATIONAL RATIOS

| | 2015 | 2014 |
|---------------------------------------|---------------|---------------|
| Operations | 78.5% | 76.2% |
| Témoignage / awareness-raising | 2.9% | 2.9% |
| Other humanitarian activities | 1.0% | 1.3% |
| Social mission | 82.4% | 80.5% |
| Fundraising | 12.8% | 13.8% |
| Management and general administration | 4.8% | 5.6% |
| Income tax | – | – |
| Other expenses | 17.6% | 19.5% |
| Expenditure | 100.0% | 100.0% |

4.1.2 FINANCIAL INDEPENDENCE

| | | |
|-----------------------------|---------------|---------------|
| Private income | 92.3% | 89.2% |
| Public institutional income | 6.6% | 9.0% |
| Other income | 1.1% | 1.8% |
| Income | 100.0% | 100.0% |

As part of our effort to guarantee independence and strengthen our link with home societies, we have striven to maintain a high level of private income. Funds coming from non-public-institutional sources represented 93.4% of MSF total income in 2015 (2014: 91.0%). More than 5.7 million (2014: 5.6 million) individual donors and private funders worldwide made this possible.

4.2 INCOME

4.2.1 PRIVATE AND OTHER INCOME BY OFFICE

In thousands of €

| | Argentina | Australia | Austria | Belgium | Brazil | Canada | Czech Republic | Denmark | France | Germany |
|--|--------------|---------------|---------------|---------------|---------------|---------------|----------------|---------------|---------------|----------------|
| Donations | 6,598 | 40,311 | 19,972 | 29,284 | 32,302 | 31,621 | 3,003 | 10,341 | 65,069 | 99,064 |
| Legacies and bequests | – | 5,546 | 1,745 | 11,062 | – | 3,408 | – | 6,019 | 7,361 | 8,939 |
| Membership fees | – | 4 | 3 | 9 | 1 | 16 | – | – | 29 | 82 |
| Income from individuals | 6,598 | 45,861 | 21,720 | 40,356 | 32,303 | 35,045 | 3,003 | 16,359 | 72,458 | 108,085 |
| Companies | 134 | 9,049 | 3,013 | 2,649 | 113 | 453 | 18 | 898 | 2,960 | 1,656 |
| Trusts and foundations | – | 869 | – | – | – | 2,344 | – | 1,437 | 15,353 | 1,155 |
| Joint appeals | – | – | – | – | – | – | – | 1,751 | – | – |
| Lottery and special events | 4 | – | – | – | – | – | – | 354 | – | 2,732 |
| Other private institutions | – | – | – | – | – | – | – | – | 65 | 2,499 |
| Donations from private institutions | 138 | 9,919 | 3,013 | 2,649 | 113 | 2,797 | 18 | 4,441 | 18,378 | 8,043 |
| Private income | 6,736 | 55,780 | 24,732 | 43,005 | 32,415 | 37,841 | 3,021 | 20,800 | 90,836 | 116,128 |
| Interest/investment income | 95 | 380 | 45 | 92 | 462 | 151 | – | 3 | 718 | 48 |
| Merchandising | – | – | – | – | – | – | 14 | 19 | 477 | – |
| Equipment and services sold to other organisations | – | – | – | 6,270 | – | – | – | – | 4,308 | – |
| Other revenues | -1 | 33 | 91 | 507 | – | 35 | 3 | 224 | 2,923 | 697 |
| Other income | 94 | 413 | 136 | 6,868 | 462 | 186 | 17 | 246 | 8,426 | 746 |

4.2.1 PRIVATE AND OTHER INCOME BY OFFICE (CONTINUED)

In thousands of €

| | Greece | Holland | Hong Kong | India | Ireland | Italy | Japan | Republic of Korea | Luxembourg |
|--|--------------|---------------|---------------|------------|--------------|---------------|---------------|-------------------|--------------|
| Donations | 2,514 | 40,608 | 40,314 | 592 | 843 | 43,625 | 45,022 | 4,107 | 3,606 |
| Legacies and bequests | 77 | 11,412 | 794 | – | 205 | 5,156 | 3,928 | – | 947 |
| Membership fees | 1 | 7 | 1 | – | – | 4 | 3 | – | – |
| Income from individuals | 2,591 | 52,027 | 41,109 | 592 | 1,048 | 48,786 | 48,953 | 4,108 | 4,553 |
| Companies | 295 | 574 | 2,239 | – | 289 | 3,087 | 4,914 | 132 | 673 |
| Trusts and foundations | 677 | 1,317 | 563 | – | 21 | 69 | 542 | – | 349 |
| Joint appeals | – | – | – | – | – | – | – | – | – |
| Lottery and special events | – | 20,162 | 1,727 | – | 1,966 | 289 | – | – | – |
| Other private institutions | – | – | 51 | – | – | 53 | 172 | – | – |
| Donations from private institutions | 972 | 22,053 | 4,580 | – | 2,275 | 3,498 | 5,628 | 132 | 1,022 |
| Private income | 3,564 | 74,080 | 45,688 | 592 | 3,323 | 52,284 | 54,580 | 4,240 | 5,576 |
| Interest/investment income | – | 918 | – | – | – | 103 | 2 | 4 | 3 |
| Merchandising | – | – | 1 | – | – | 41 | – | – | – |
| Equipment and services sold to other organisations | – | – | – | – | – | – | – | – | – |
| Other revenues | 21 | 328 | – | – | – | – | 32 | – | 280 |
| Other income | 21 | 1,246 | 2 | – | – | 144 | 34 | 4 | 283 |

In thousands of €

| | Norway | South Africa | Spain | Sweden | Switzerland | United Kingdom | United States | 2015 | 2014 |
|--|---------------|--------------|---------------|---------------|---------------|----------------|----------------|------------------|------------------|
| Donations | 30,455 | 1,264 | 74,855 | 39,434 | 55,000 | 25,170 | 228,011 | 972,984 | 857,057 |
| Legacies and bequests | 2,550 | – | 10,253 | 9,021 | 9,360 | 8,453 | 44,063 | 150,298 | 127,532 |
| Membership fees | 3 | 3 | 23 | 11 | 15 | – | 27 | 242 | 194 |
| Income from individuals | 33,008 | 1,267 | 85,131 | 48,466 | 64,375 | 33,623 | 272,100 | 1,123,525 | 984,783 |
| Companies | 2,362 | 126 | 4,913 | 4,844 | 3,171 | 3,372 | 20,261 | 87,196 | 62,780 |
| Trusts and foundations | 894 | 6 | 917 | 4,790 | 29,808 | 7,054 | 17,677 | 70,842 | 58,377 |
| Joint appeals | – | – | – | – | – | – | – | 1,751 | 482 |
| Lottery and special events | 134 | – | – | – | – | 18,324 | – | 45,692 | 29,498 |
| Other private institutions | – | – | 167 | – | 90 | – | – | 3,097 | 5,774 |
| Donations from private institutions | 3,390 | 132 | 5,997 | 9,634 | 33,069 | 28,749 | 37,938 | 208,577 | 156,910 |
| Private income | 36,398 | 1,398 | 91,128 | 58,100 | 97,444 | 62,373 | 310,038 | 1,332,102 | 1,141,693 |
| Interest/investment income | 199 | 26 | 166 | – | 26 | 14 | -3,448 | 8 | 4,257 |
| Merchandising | 5 | – | 16 | 1 | 2 | – | -1 | 575 | 452 |
| Equipment and services sold to other organisations | – | – | – | – | 2 | – | – | 10,580 | 10,752 |
| Other revenues | 34 | 3 | 120 | 45 | 356 | 9 | 175 | 5,917 | 8,527 |
| Other income | 238 | 29 | 302 | 46 | 386 | 23 | -3,274 | 17,081 | 23,988 |

4.2.2 PUBLIC INSTITUTIONAL INCOME

| | <i>In thousands of €</i> | |
|---|--------------------------|----------------|
| | 2015 | 2014 |
| Humanitarian Aid Office of the European Commission (ECHO) | 18,894 | 38,984 |
| EU European Development Fund | – | -36 |
| EU others | – | -36 |
| ECHO and EU institutions | 18,894 | 38,912 |
| Austria | 34 | 83 |
| Belgium | 7,716 | 6,347 |
| Czech Republic | 73 | 180 |
| Denmark | 4,787 | 5,432 |
| France | 156 | 120 |
| Germany | 3,850 | 3,800 |
| Holland | 5,000 | 1,500 |
| Ireland | 1,382 | 1,213 |
| Italy | – | 5 |
| Luxembourg | 1,376 | 1,059 |
| Spain | 10 | 1,078 |
| Sweden | 12,028 | 15,731 |
| United Kingdom | 666 | 3,564 |
| EU governments | 37,077 | 40,113 |
| Norway | 6,816 | 8,080 |
| Switzerland | 7,146 | 8,883 |
| Non-EU European governments | 13,962 | 16,963 |
| Canada | 9,693 | 8,935 |
| North American governments | 9,693 | 8,935 |
| Japan | 1,739 | – |
| Asian governments | 1,739 | – |
| The Global Fund to Fight AIDS, Tuberculosis and Malaria (GFATM) | 4,504 | 4,018 |
| International Drug Purchase Facility (UNITAID) | 8,683 | 5,375 |
| Other governments or public institutions | – | 41 |
| Other governments or public institutions | 13,187 | 9,434 |
| World Health Organization (WHO) | 83 | -20 |
| World Food Programme (WFP) | – | 322 |
| UN institutions | 83 | 303 |
| Public institutional income | 94,634 | 114,659 |

4.3 PROGRAMMES

Programme expenses by nature, and funding of programmes.

EXPENSES

In thousands of €

| | 2015 | 2014 |
|-------------------------------|----------------|----------------|
| Personnel costs | 389,107 | 354,207 |
| Travel and transportation | 145,379 | 114,316 |
| Medical and nutrition | 164,110 | 124,618 |
| Logistics and sanitation | 64,491 | 46,848 |
| Professional services | 7,247 | 4,337 |
| Communications | 14,812 | 10,342 |
| Office expenses | 71,494 | 29,293 |
| Taxes | 2,088 | 947 |
| Private grants | 5,723 | 3,146 |
| Financial expenses | 1,429 | 831 |
| Others | 5,831 | 10,190 |
| Depreciation | 536 | – |
| Programmes | 872,248 | 699,074 |
| Indirect supply costs | 19,964 | 15,071 |
| Field-related expenses | 892,212 | 714,145 |

FUNDING

In thousands of €

| | 2015 | 2014 |
|---|----------------|----------------|
| Private and other income | 800,855 | 603,591 |
| Humanitarian Aid Office of the European Commission (ECHO) | 18,292 | 37,643 |
| EU European Development Fund | – | -36 |
| EU others | – | -36 |
| ECHO and EU institutions | 18,292 | 37,571 |
| AGCD – Belgium | 7,135 | 4,852 |
| Governments – Belgium | 2 | – |
| Municipalities and regional councils – Belgium | 179 | 1,229 |
| Ministry of Foreign Affairs (MFA) – Czech Republic | 68 | 168 |
| Danish Agency for Development Assistance (DANIDA) | 4,476 | 5,176 |
| Municipalities and regional councils – France | 150 | 120 |
| Ministry of Foreign Affairs (MFA) – Germany | 3,850 | 3,800 |
| Irish Aid (DCI) – Ireland | 1,222 | 1,213 |
| Governments – Ireland | 83 | – |
| Municipalities and regional councils – Italy | – | 5 |
| Ministry of Foreign Affairs (MAE) – Luxembourg | 1,228 | 872 |
| Ministry of Foreign Affairs (BuZa) – Holland | 5,000 | 1,500 |
| Governments – Spain | 10 | 1,051 |
| Municipalities and regional councils – Spain | – | 24 |
| Swedish International Development Cooperation Agency (SIDA) | 11,346 | 15,348 |
| Department for International Development (DFID) – UK | 622 | 3,331 |
| EU governments | 35,372 | 38,689 |

FUNDING (CONTINUED)

In thousands of €

| | 2015 | 2014 |
|--|----------------|----------------|
| Ministry of Foreign Affairs (MFA) – Norway | 5,772 | 7,018 |
| Norwegian Agency for Development Cooperation (NORAD) | 849 | 910 |
| Swiss Agency for Development and Cooperation (SDC) | 6,562 | 6,944 |
| Governments – Others – Switzerland | – | 427 |
| Municipalities and regional councils – Switzerland | 453 | 1,138 |
| Non-EU European governments | 13,636 | 16,436 |
| International Humanitarian Assistance Department of Foreign Affairs and Trade Development (DFATD-IHA) – Canada | 8,438 | 8,431 |
| Governments – Canada | 670 | – |
| North American governments | 9,108 | 8,431 |
| Ministry of Foreign Affairs (MFA) – Japan | 1,679 | – |
| Asian governments | 1,679 | – |
| The Global Fund to Fight AIDS, Tuberculosis and Malaria (GFATM) | 4,504 | 4,018 |
| International Drug Purchase Facility (UNITAID) | 8,683 | 5,065 |
| Other governments or public institutions | – | 41 |
| World Health Organization (WHO) | 83 | -20 |
| World Food Programme (WFP) | – | 322 |
| UN institutions | 83 | 303 |
| Public institutional income | 91,357 | 110,554 |
| Total income | 892,212 | 714,145 |

Programmes relate to the aid projects undertaken by MSF and include the direct expenses incurred in the different countries of intervention. Indirect supply costs represent the costs dedicated to the projects and associated with the delivery of emergency relief supplies.

872,248 thousand euros were spent in direct connection with the projects (2014: 699,074 thousand euros). The indirect supply costs of the logistics satellites stood at 19,964 thousand euros (2014: 15,071 thousand euros).

These expenses were funded by 91,357 thousand euros from public institutional bodies (2014: 110,554 thousand), the balance being funded by unrestricted and restricted private funds.

30,989 locally hired staff and 2,924 international staff worked directly with the projects (2014: 31,052 locally hired staff and 2,769 International staff) as explained in note 5.3.2.

Figures for the previous year are presented in total for comparative purposes. They are not presented in the following pages for the different countries/regions of intervention because the emergency nature of MSF's action means that year to year comparison by country/region of intervention is of limited value.

The difference of 3,277 thousand euros between public institutional income as stated in the Statement of Financial Activities (Note 4.2.2) and the amount mentioned above represents the funding of expenses and activities incurred or undertaken at headquarters level (2014: 4,106 thousand euros).

5 OTHER INFORMATION

5.1 COMMITMENTS

5.1.1 GRANTS

Some programmes are partly financed by public institutional grants. These grants may cover more than a one-year period and may not match with the financial year. The following disclosure presents the outstanding amount that MSF has committed to spend according to proposals agreed by the different bodies.

| | <i>In thousands of €</i> | |
|---|--------------------------|---------------|
| | 2015 | 2014 |
| ECHO and EU institutions | - | 100 |
| EU European governments | 50 | 76 |
| Non EU European governments | 6,461 | 11,144 |
| Other governments | 6,122 | 2,124 |
| Remaining commitment amount to spend | 12,683 | 13,444 |

5.1.2 OFF-BALANCE SHEET COMMITMENTS

| | <i>In thousands of €</i> | |
|--|--------------------------|---------------|
| | 2015 | 2014 |
| Guarantees given | 930 | 833 |
| Rental contracts for office buildings | 10,919 | 9,663 |
| Other off-balance sheet commitments given | 2,715 | 4,600 |
| DNDi | 12,000 | 16,000 |
| Other off-balance sheet commitments | 26,564 | 31,096 |

MSF participated in the establishment of the Drugs for Neglected Diseases initiative (DNDi) with six other organizations: five public sector institutions – the Oswaldo Cruz Foundation from Brazil, the Indian Council for Medical Research, the Kenya Medical Research Institute, the Ministry of Health of Malaysia and France's Pasteur Institute – and one international research organization, the Special Programme for Research and Training in Tropical Diseases (TDR), which is a permanent observer to the initiative.

DNDi became a legal entity in July 2003 and MSF was one of the founding partners. MSF's objective in its involvement in the creation of DNDi was to help create a research and development initiative for neglected diseases, which in time would be self-financing and in a position to work independently of MSF. Accordingly, MSF committed itself to be involved initially for five years. A subsequent period of support was agreed until 2014. In 2013 the IGA decided to continue the support and commitment towards DNDi at the level of 4 million euros per year until 2018.

5.2 SUBSEQUENT EVENTS

There are no subsequent events to report.

5.3 STAFF FIGURES

5.3.1 INTERNATIONAL DEPARTURES TO THE FIELD

| | 2015 | 2014 |
|---|--------------|--------------|
| Medical pool | 1,787 | 1,836 |
| Nurse and other paramedical pool | 2,469 | 2,298 |
| Non-medical pool | 3,515 | 2,952 |
| International departures (full year) | 7,771 | 7,086 |
| First-time departures (full year) | 2,034 | 1,691 |

5.3.2 POSITIONS IN THE FIELD

| | <i>In full-time equivalents</i> | |
|------------------------|---------------------------------|---------------|
| | 2015 | 2014 |
| Locally hired staff | 30,988 | 31,052 |
| International staff | 2,924 | 2,769 |
| Field positions | 33,912 | 33,821 |

5.3.3 POSITIONS AT HEADQUARTERS

| | <i>In full-time equivalents</i> | |
|---------------------------------------|---------------------------------|--------------|
| | 2015 | 2014 |
| Social mission | 1,582 | 1,450 |
| Fundraising | 792 | 650 |
| Management and general administration | 597 | 561 |
| Employees | 2,970 | 2,661 |
| Social mission | 60 | 32 |
| Fundraising | 38 | 31 |
| Management and general administration | 48 | 27 |
| Volunteers | 147 | 90 |

Note: For volunteers at headquarters, the average number of people is taken into account when full-time equivalents are not available.

5.3.4 HEADQUARTERS REMUNERATION POLICIES

The gross salaries presented below are based on the policies of the different MSF entities. They are presented in local currency and depend on the cost of living in the countries where the entities are established.

| Highest gross salary by entity | | | For the position of: |
|--------------------------------|------------|-------------------|-------------------------|
| MSF Argentina | 585,082 | Argentine Peso | General Director |
| MSF Australia | 180,436 | Australian Dollar | General Director |
| MSF Austria | 67,596 | Euro | General Director |
| MSF Belgium | 91,450 | Euro | General Director |
| MSF Brazil | 202,000 | Brazilian Real | General Director |
| MSF Canada | 142,637 | Canadian Dollar | General Director |
| MSF Czech Republic | 715,000 | Czech Koruny | General Director |
| MSF Denmark | 827,340 | Danish Krone | General Director |
| MSF EUP | 56,673 | Euro | General Director |
| MSF Epicentre | 84,380 | Euro | General Director |
| Fondation MSF | 77,864 | Euro | Research Director |
| MSF France | 81,407 | Euro | President |
| MSF Germany | 84,565 | Euro | General Director |
| MSF Greece | 41,101 | Euro | General Director |
| MSF Holland | 110,367 | Euro | General Director |
| MSF Hong Kong | 702,766 | Hong Kong Dollar | General Director |
| MSF India | 3,675,685 | Indian Rupee | General Director |
| MSF International | 121,072 | Euro | International President |
| MSF Ireland | 78,036 | Euro | General Director |
| MSF Italy | 62,534 | Euro | General Director |
| MSF Japan | 14,868,000 | Yen | General Director |
| MSF Logistique | 65,806 | Euro | General Director |
| MSF Luxembourg | 60,425 | Euro | General Director |
| MSF Supply | 78,191 | Euro | General Director |
| MSF Norway | 764,111 | Norwegian Krone | General Director |
| MSF South Africa | 628,555 | Rand | General Director |
| MSF South Korea | 99,298,884 | Won | General Director |
| MSF Spain | 69,866 | Euro | President |
| MSF Sweden | 604,704 | Swedish Kronor | General Director |
| MSF Switzerland | 135,000 | Swiss Franc | General Director |
| MSF UK | 73,000 | Pound Sterling | General Director |
| MSF USA | 171,800 | US Dollar | General Director |

Additional remuneration of EUR 46,800 (CHF 49,976) was paid to equalise the after tax remuneration of the International President who remains a tax resident in Canada (Canadian income tax rates are significantly higher than Swiss income tax rates). The additional remuneration relates only to the difference between Canadian income tax and Swiss income tax and provides the International President with the same after tax salary as if the position holder was tax resident in Switzerland.

| Lowest gross salary by entity | | For the position of: | |
|-------------------------------|------------|----------------------|--------------------------------|
| MSF Argentina | 141,192 | Argentine Peso | Face 2 Face Canvasser |
| MSF Australia | 48,012 | Australian Dollar | Service Centre Representative |
| MSF Austria | 26,211 | Euro | Fundraising Officer |
| MSF Belgium | 20,605 | Euro | Face 2 Face Canvasser |
| MSF Brazil | 35,337 | Brazilian Real | Assistant |
| MSF Canada | 37,697 | Canadian Dollar | Donor Relation Representative |
| MSF Czech Republic | 325,000 | Czech Koruny | Administrative Support |
| MSF Denmark | 268,032 | Danish Krone | Assistant |
| MSF EUP | 34,813 | Euro | Production Assistant |
| MSF Epicentre | 33,291 | Euro | Secretary |
| Fondation MSF | 44,112 | Euro | Architect |
| MSF France | 24,275 | Euro | Receptionist |
| MSF Germany | 31,629 | Euro | Assistant |
| MSF Greece | 15,247 | Euro | Receptionist |
| MSF Holland | 22,900 | Euro | Receptionist |
| MSF Hong Kong | 174,632 | Hong Kong Dollar | Assistant |
| MSF India | 132,024 | Indian Rupee | House Keeper |
| MSF International | 56,861 | Euro | Executive Admin Support |
| MSF Ireland | 26,882 | Euro | Assistant Administrator |
| MSF Italy | 21,350 | Euro | Receptionist |
| MSF Japan | 4,116,000 | Yen | Officer |
| MSF Logistique | 21,073 | Euro | Receptionist |
| MSF Luxembourg | 23,076 | Euro | House Keeper |
| MSF Supply | 34,443 | Euro | Warehouse Assistant |
| MSF Norway | 262,006 | Norwegian Krone | Face 2 Face Canvasser |
| MSF South Africa | 68,919 | Rand | Cleaner |
| MSF South Korea | 27,421,140 | Won | Events & Outreachs Coordinator |
| MSF Spain | 22,293 | Euro | Face 2 Face Raiser |
| MSF Sweden | 276,372 | Swedish Kronor | Face 2 Face Canvasser |
| MSF Switzerland | 60,720 | Swiss Franc | Receptionist |
| MSF UK | 24,220 | Pound Sterling | Administrator |
| MSF USA | 46,400 | US Dollar | Receptionist |



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Candles in front of the German Parliament building in Berlin commemorate the one-month anniversary of the attack on MSF's trauma centre in Kunduz, Afghanistan.

FINANCES BY COUNTRY

AFGHANISTAN

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 13,789 |
| Travel and transportation | 3,296 |
| Medical and nutrition | 5,500 |
| Logistics and sanitation | 1,903 |
| Professional services | 90 |
| Communications | 387 |
| Office expenses | 1,887 |
| Taxes | 6 |
| Private grants | - |
| Public institutional grants | - |
| Financial expenses | 56 |
| Others | 247 |
| Depreciation | - |
| Programmes | 27,160 |
| Indirect supply costs | 1,214 |
| Field-related expenses | 28,374 |

FUNDING

In thousands of €

| | |
|---------------------------------------|---------------|
| Private and other income | 28,374 |
| ECHO and EU institutions | - |
| EU governments | - |
| Non-EU European governments | - |
| North American governments | - |
| Other governments | - |
| UN institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 28,374 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|--------------|
| Locally hired staff | 2,205 |
| International Staff | 98 |
| Field positions | 2,303 |

ALGERIA

EXPENSES

In thousands of €

| | |
|-------------------------------|------------|
| Personnel costs | 80 |
| Travel and transportation | 27 |
| Medical and nutrition | 124 |
| Logistics and sanitation | - |
| Professional services | 1 |
| Communications | 8 |
| Office expenses | 6 |
| Taxes | 7 |
| Private grants | 516 |
| Public institutional grants | - |
| Financial expenses | - |
| Others | 25 |
| Depreciation | - |
| Programmes | 794 |
| Indirect supply costs | 30 |
| Field-related expenses | 824 |

FUNDING

In thousands of €

| | |
|---------------------------------------|------------|
| Private and other income | 824 |
| ECHO and EU institutions | - |
| EU governments | - |
| Non-EU European governments | - |
| North American governments | - |
| Other governments | - |
| UN institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 824 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|----------|
| Locally hired staff | - |
| International Staff | 1 |
| Field positions | 1 |

ARMENIA

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 1,311 |
| Travel and transportation | 150 |
| Medical and nutrition | 472 |
| Logistics and sanitation | 35 |
| Professional services | 2 |
| Communications | 13 |
| Office expenses | 359 |
| Taxes | - |
| Private grants | - |
| Public institutional grants | - |
| Financial expenses | 1 |
| Others | 5 |
| Depreciation | - |
| Programmes | 2,348 |
| Indirect supply costs | 42 |
| Field-related expenses | 2,389 |

FUNDING

In thousands of €

| | |
|--|--------------|
| Private and other income | 1,933 |
| ECHO and EU institutions | - |
| EU governments | - |
| Non-EU European governments | - |
| North American governments | - |
| International Drug Purchase Facility (UNITAID) | 457 |
| Other governments | 457 |
| UN institutions | - |
| Public institutional income | 457 |
| Funding of field-related costs | 2,389 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|-----------|
| Locally hired staff | 73 |
| International Staff | 7 |
| Field positions | 80 |

BANGLADESH

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 2,487 |
| Travel and transportation | 257 |
| Medical and nutrition | 444 |
| Logistics and sanitation | 36 |
| Professional services | 23 |
| Communications | 64 |
| Office expenses | 326 |
| Taxes | 1 |
| Private grants | - |
| Public institutional grants | - |
| Financial expenses | 1 |
| Others | 3 |
| Depreciation | - |
| Programmes | 3,641 |
| Indirect supply costs | 9 |
| Field-related expenses | 3,650 |

FUNDING

In thousands of €

| | |
|---|--------------|
| Private and other income | 2,650 |
| Humanitarian Aid Office of the European Commission (ECHO) | 1,000 |
| ECHO and EU institutions | 1,000 |
| EU governments | - |
| Non-EU European governments | - |
| North American governments | - |
| Other governments | - |
| UN institutions | - |
| Public institutional income | 1,000 |
| Funding of field-related costs | 3,650 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 316 |
| International Staff | 19 |
| Field positions | 335 |

BELGIUM

EXPENSES

In thousands of €

| | |
|-------------------------------|------------|
| Personnel costs | 175 |
| Travel and transportation | 54 |
| Medical and nutrition | 24 |
| Logistics and sanitation | 256 |
| Professional services | 7 |
| Communications | 10 |
| Office expenses | 82 |
| Taxes | 25 |
| Private grants | 5 |
| Public institutional grants | - |
| Financial expenses | - |
| Others | 18 |
| Depreciation | - |
| Programmes | 654 |
| Indirect supply costs | 37 |
| Field-related expenses | 691 |

FUNDING

In thousands of €

| | |
|---------------------------------------|------------|
| Private and other income | 691 |
| ECHO and EU institutions | - |
| EU governments | - |
| Non-EU European governments | - |
| North American governments | - |
| Other governments | - |
| UN institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 691 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|----------|
| Locally hired staff | - |
| International Staff | - |
| Field positions | - |

BURUNDI

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 1,415 |
| Travel and transportation | 493 |
| Medical and nutrition | 844 |
| Logistics and sanitation | 55 |
| Professional services | 8 |
| Communications | 75 |
| Office expenses | 929 |
| Taxes | 20 |
| Private grants | - |
| Public institutional grants | - |
| Financial expenses | - |
| Others | 43 |
| Depreciation | - |
| Programmes | 3,882 |
| Indirect supply costs | 157 |
| Field-related expenses | 4,039 |

FUNDING

In thousands of €

| | |
|--|--------------|
| Private and other income | 3,861 |
| ECHO and EU institutions | - |
| Ministry of Foreign Affairs (MAE) - Luxembourg | 178 |
| EU governments | 178 |
| Non-EU European governments | - |
| North American governments | - |
| Other governments | - |
| UN institutions | - |
| Public institutional income | 178 |
| Funding of field-related costs | 4,039 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 105 |
| International Staff | 13 |
| Field positions | 118 |

CAMBODIA

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 1,326 |
| Travel and transportation | 219 |
| Medical and nutrition | 160 |
| Logistics and sanitation | 26 |
| Professional services | 60 |
| Communications | 23 |
| Office expenses | -20 |
| Taxes | - |
| Private grants | - |
| Public institutional grants | - |
| Financial expenses | 3 |
| Others | -26 |
| Depreciation | - |
| Programmes | 1,771 |
| Indirect supply costs | 4 |
| Field-related expenses | 1,775 |

FUNDING

In thousands of €

| | |
|---------------------------------------|--------------|
| Private and other income | 1,775 |
| ECHO and EU institutions | - |
| EU governments | - |
| Non-EU European governments | - |
| North American governments | - |
| Other governments | - |
| UN institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 1,775 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 97 |
| International Staff | 12 |
| Field positions | 109 |

CAMEROON

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 5,789 |
| Travel and transportation | 2,117 |
| Medical and nutrition | 1,484 |
| Logistics and sanitation | 1,635 |
| Professional services | 31 |
| Communications | 227 |
| Office expenses | 809 |
| Taxes | 50 |
| Private grants | - |
| Public institutional grants | - |
| Financial expenses | 53 |
| Others | 14 |
| Depreciation | - |
| Programmes | 12,207 |
| Indirect supply costs | 202 |
| Field-related expenses | 12,409 |

FUNDING

In thousands of €

| | |
|---|---------------|
| Private and other income | 11,942 |
| ECHO and EU institutions | - |
| Ministry of Foreign Affairs (MFA) - Germany | 500 |
| EU governments | 500 |
| Swiss Agency for Development and Cooperation Department (SDC) | -33 |
| Non-EU European governments | -33 |
| North American governments | - |
| Other governments | - |
| UN institutions | - |
| Public institutional income | 467 |
| Funding of field-related costs | 12,409 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 606 |
| International Staff | 33 |
| Field positions | 639 |

CENTRAL AFRICAN REPUBLIC

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 20,073 |
| Travel and transportation | 13,982 |
| Medical and nutrition | 10,315 |
| Logistics and sanitation | 3,689 |
| Professional services | 122 |
| Communications | 1,015 |
| Office expenses | 3,263 |
| Taxes | 127 |
| Private grants | 71 |
| Public institutional grants | - |
| Financial expenses | 7 |
| Others | 262 |
| Depreciation | - |
| Programmes | 52,925 |
| Indirect supply costs | 2,139 |
| Field-related expenses | 55,063 |

FUNDING

In thousands of €

| | |
|--|---------------|
| Private and other income | 43,387 |
| Humanitarian Aid Office of the European Commission (ECHO) | 3,307 |
| ECHO and EU institutions | 3,307 |
| Danish Agency for Development Assistance (DANIDA) | 654 |
| Irish Aid (DCI) – Ireland | 407 |
| Ministry of Foreign Affairs (BuZa) - Holland | 850 |
| Swedish International Development Cooperation Agency (SIDA) | 1,572 |
| EU governments | 3,482 |
| Ministry of Foreign Affairs (MFA) – Norway | 2,181 |
| Swiss Agency for Development and Cooperation Department (SDC) | 711 |
| Municipalities and regional councils - Switzerland | 5 |
| Non-EU European governments | 2,897 |
| International Humanitarian Assistance Department of Foreign Affairs and Trade Development (DFATD-IHA) - Canada | 1,991 |
| North American governments | 1,991 |
| Other governments | - |
| UN institutions | - |
| Public institutional income | 11,677 |
| Funding of field-related costs | 55,063 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|--------------|
| Locally hired staff | 2,396 |
| International Staff | 233 |
| Field positions | 2,629 |

CHAD

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 8,404 |
| Travel and transportation | 3,614 |
| Medical and nutrition | 3,521 |
| Logistics and sanitation | 1,634 |
| Professional services | 44 |
| Communications | 607 |
| Office expenses | 1,587 |
| Taxes | 52 |
| Private grants | 11 |
| Public institutional grants | - |
| Financial expenses | 12 |
| Others | 24 |
| Depreciation | - |
| Programmes | 19,510 |
| Indirect supply costs | 355 |
| Field-related expenses | 19,865 |

FUNDING

In thousands of €

| | |
|---|---------------|
| Private and other income | 17,201 |
| Humanitarian Aid Office of the European Commission (ECHO) | 664 |
| ECHO and EU institutions | 664 |
| Ministry of Foreign Affairs (MFA) - Germany | 450 |
| Swedish International Development Cooperation Agency (SIDA) | 599 |
| EU governments | 1,049 |
| Swiss Agency for Development and Cooperation Department (SDC) | 846 |
| Municipalities and regional councils – Switzerland | 107 |
| Non-EU European governments | 952 |
| North American governments | - |
| Other governments | - |
| UN institutions | - |
| Public institutional income | 2,665 |
| Funding of field-related costs | 19,865 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 672 |
| International Staff | 83 |
| Field positions | 754 |

CÔTE D'IVOIRE

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 1,884 |
| Travel and transportation | 433 |
| Medical and nutrition | 267 |
| Logistics and sanitation | 588 |
| Professional services | 20 |
| Communications | 45 |
| Office expenses | 318 |
| Taxes | 6 |
| Private grants | 5 |
| Public institutional grants | - |
| Financial expenses | 2 |
| Others | 8 |
| Depreciation | - |
| Programmes | 3,575 |
| Indirect supply costs | 42 |
| Field-related expenses | 3,617 |

FUNDING

In thousands of €

| | |
|---|--------------|
| Private and other income | 3,613 |
| ECHO and EU institutions | - |
| Danish Agency for Development Assistance (DANIDA) | 4 |
| EU governments | 4 |
| Non-EU European governments | - |
| North American governments | - |
| Other governments | - |
| UN institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 3,617 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 113 |
| International Staff | 21 |
| Field positions | 134 |

COLOMBIA

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 1,956 |
| Travel and transportation | 191 |
| Medical and nutrition | 22 |
| Logistics and sanitation | 15 |
| Professional services | 16 |
| Communications | 58 |
| Office expenses | 182 |
| Taxes | 12 |
| Private grants | - |
| Public institutional grants | - |
| Financial expenses | 2 |
| Others | 30 |
| Depreciation | - |
| Programmes | 2,484 |
| Indirect supply costs | - |
| Field-related expenses | 2,484 |

FUNDING

In thousands of €

| | |
|---------------------------------------|--------------|
| Private and other income | 2,484 |
| ECHO and EU institutions | - |
| EU governments | - |
| Non-EU European governments | - |
| North American governments | - |
| Other governments | - |
| UN institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 2,484 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 97 |
| International Staff | 8 |
| Field positions | 105 |

DEMOCRATIC REPUBLIC OF CONGO

EXPENSES

In thousands of €

| | |
|-------------------------------|----------------|
| Personnel costs | 42,540 |
| Travel and transportation | 19,998 |
| Medical and nutrition | 19,415 |
| Logistics and sanitation | 7,099 |
| Professional services | 858 |
| Communications | 2,532 |
| Office expenses | 6,365 |
| Taxes | 257 |
| Private grants | 296 |
| Public institutional grants | - |
| Financial expenses | 400 |
| Others | 587 |
| Depreciation | - |
| Programmes | 100,347 |
| Indirect supply costs | 1,536 |
| Field-related expenses | 101,883 |

FUNDING

In thousands of €

| | |
|--|----------------|
| Private and other income | 86,306 |
| Humanitarian Aid Office of the European Commission (ECHO) | 3,570 |
| ECHO and EU institutions | 3,570 |
| Danish Agency for Development Assistance (DANIDA) | 517 |
| Ministry of Foreign Affairs (MFA) – Germany | 1,750 |
| Ministry of Foreign Affairs (MAE) – Luxembourg | 300 |
| Ministry of Foreign Affairs (BuZa) – Holland | 1,550 |
| Swedish International Development Cooperation Agency (SIDA) - Sweden | 2,898 |
| Department for International Development (DFID) - UK | 622 |
| EU governments | 7,637 |
| Ministry of Foreign Affairs (MFA) - Norway | 1,638 |
| Swiss Agency for Development and Cooperation Department (SDC) | 955 |
| Municipalities and regional councils - Switzerland | 11 |
| Non-EU European governments | 2,605 |
| International Humanitarian Assistance Department of Foreign Affairs and Trade Development (DFATD-IHA) - Canada | 1,495 |
| North American governments | 1,495 |
| International Drug Purchase Facility (UNITAID) | 271 |
| Other governments | 271 |
| UN institutions | - |
| Public institutional income | 15,577 |
| Funding of field-related costs | 101,883 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|--------------|
| Locally hired staff | 2,563 |
| International Staff | 304 |
| Field positions | 2,867 |

EGYPT

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 1,582 |
| Travel and transportation | 221 |
| Medical and nutrition | 230 |
| Logistics and sanitation | 78 |
| Professional services | 32 |
| Communications | 34 |
| Office expenses | 308 |
| Taxes | 10 |
| Private grants | - |
| Public institutional grants | - |
| Financial expenses | 1 |
| Others | -42 |
| Depreciation | - |
| Programmes | 2,454 |
| Indirect supply costs | 21 |
| Field-related expenses | 2,475 |

FUNDING

In thousands of €

| | |
|---|--------------|
| Private and other income | 2,426 |
| Danish Agency for Development Assistance (DANIDA) | 49 |
| ECHO and EU institutions | 49 |
| EU governments | - |
| Non-EU European governments | - |
| North American governments | - |
| Other governments | - |
| UN institutions | - |
| Public institutional income | 49 |
| Funding of field-related costs | 2,475 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 95 |
| International Staff | 9 |
| Field positions | 104 |

ETHIOPIA

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 12,427 |
| Travel and transportation | 5,277 |
| Medical and nutrition | 4,377 |
| Logistics and sanitation | 1,890 |
| Professional services | 100 |
| Communications | 507 |
| Office expenses | 1,937 |
| Taxes | 2 |
| Private grants | - |
| Public institutional grants | - |
| Financial expenses | 17 |
| Others | 79 |
| Depreciation | - |
| Programmes | 26,612 |
| Indirect supply costs | 170 |
| Field-related expenses | 26,782 |

FUNDING

In thousands of €

| | |
|--|---------------|
| Private and other income | 23,699 |
| Humanitarian Aid Office of the European Commission (ECHO) | 467 |
| ECHO and EU institutions | 467 |
| Danish Agency for Development Assistance (DANIDA) | 44 |
| Governments - Ireland | 83 |
| Swedish International Development Cooperation Agency (SIDA) - Sweden | 500 |
| EU governments | 627 |
| Non-EU European governments | - |
| International Humanitarian Assistance Department of Foreign Affairs and Trade Development (DFATD-IHA) - Canada | 1,989 |
| North American governments | 1,989 |
| Other governments | - |
| UN institutions | - |
| Public institutional income | 3,083 |
| Funding of field-related costs | 26,782 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|--------------|
| Locally hired staff | 1,514 |
| International Staff | 96 |
| Field positions | 1,610 |

FRANCE

EXPENSES

In thousands of €

| | |
|-------------------------------|------------|
| Personnel costs | 413 |
| Travel and transportation | 106 |
| Medical and nutrition | 104 |
| Logistics and sanitation | 266 |
| Professional services | 1 |
| Communications | 5 |
| Office expenses | 54 |
| Taxes | - |
| Private grants | - |
| Public institutional grants | - |
| Financial expenses | - |
| Others | - |
| Depreciation | - |
| Programmes | 950 |
| Indirect supply costs | 45 |
| Field-related expenses | 995 |

FUNDING

In thousands of €

| | |
|---------------------------------------|------------|
| Private and other income | 995 |
| ECHO and EU institutions | - |
| EU governments | - |
| Non-EU European governments | - |
| North American governments | - |
| Other governments | - |
| UN institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 995 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|----------|
| Locally hired staff | 2 |
| International Staff | 7 |
| Field positions | 9 |

GEORGIA

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 663 |
| Travel and transportation | 193 |
| Medical and nutrition | 295 |
| Logistics and sanitation | 3 |
| Professional services | - |
| Communications | 7 |
| Office expenses | 84 |
| Taxes | - |
| Private grants | 9 |
| Public institutional grants | - |
| Financial expenses | - |
| Others | 14 |
| Depreciation | - |
| Programmes | 1,269 |
| Indirect supply costs | 24 |
| Field-related expenses | 1,293 |

FUNDING

In thousands of €

| | |
|--|--------------|
| Private and other income | 1,119 |
| ECHO and EU institutions | - |
| EU governments | - |
| Non-EU European governments | - |
| North American governments | - |
| International Drug Purchase Facility (UNITAID) | 174 |
| Other governments | 174 |
| UN institutions | - |
| Public institutional income | 174 |
| Funding of field-related costs | 1,293 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|-----------|
| Locally hired staff | 21 |
| International Staff | 6 |
| Field positions | 27 |

GREECE

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 208 |
| Travel and transportation | 173 |
| Medical and nutrition | 126 |
| Logistics and sanitation | 528 |
| Professional services | - |
| Communications | 8 |
| Office expenses | 354 |
| Taxes | - |
| Private grants | - |
| Public institutional grants | - |
| Financial expenses | - |
| Others | - |
| Depreciation | - |
| Programmes | 1,397 |
| Indirect supply costs | 74 |
| Field-related expenses | 1,471 |

FUNDING

In thousands of €

| | |
|---------------------------------------|--------------|
| Private and other income | 1,471 |
| ECHO and EU institutions | - |
| EU governments | - |
| Non-EU European governments | - |
| North American governments | - |
| Other governments | - |
| UN institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 1,471 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|-----------|
| Locally hired staff | 9 |
| International Staff | 3 |
| Field positions | 12 |

GUINEA

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 7,844 |
| Travel and transportation | 3,786 |
| Medical and nutrition | 2,446 |
| Logistics and sanitation | 1,717 |
| Professional services | 501 |
| Communications | 237 |
| Office expenses | 2,150 |
| Taxes | 51 |
| Private grants | -2 |
| Public institutional grants | - |
| Financial expenses | 19 |
| Others | 425 |
| Depreciation | - |
| Programmes | 19,174 |
| Indirect supply costs | 842 |
| Field-related expenses | 20,016 |

FUNDING

In thousands of €

| | |
|--|---------------|
| Private and other income | 16,765 |
| AGCD - Belgium | 1,137 |
| Governments - Belgium | 2 |
| Danish Agency for Development Assistance (DANIDA) | 50 |
| EU governments | 1,188 |
| Non-EU European governments | - |
| International Humanitarian Assistance Department of Foreign Affairs and Trade Development (DFATD-IHA) - Canada | 968 |
| Governments - Canada | 335 |
| North American governments | 1,303 |
| Ministry of Foreign Affairs (MFA) - Japan | 760 |
| Asian governments | 760 |
| Other governments or public institutions | - |
| UN institutions | - |
| Public institutional income | 3,251 |
| Funding of field-related costs | 20,016 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 663 |
| International Staff | 70 |
| Field positions | 732 |

GUINEA-BISSAU

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 979 |
| Travel and transportation | 515 |
| Medical and nutrition | 507 |
| Logistics and sanitation | 241 |
| Professional services | 39 |
| Communications | 85 |
| Office expenses | 241 |
| Taxes | 1 |
| Private grants | 2 |
| Public institutional grants | - |
| Financial expenses | 1 |
| Others | 8 |
| Depreciation | - |
| Programmes | 2,619 |
| Indirect supply costs | 71 |
| Field-related expenses | 2,690 |

FUNDING

In thousands of €

| | |
|---------------------------------------|--------------|
| Private and other income | 2,690 |
| ECHO and EU institutions | - |
| EU governments | - |
| Non-EU European governments | - |
| North American governments | - |
| Other governments | - |
| UN institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 2,690 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|-----------|
| Locally hired staff | 42 |
| International Staff | 21 |
| Field positions | 63 |

HAITI

EXPENSES

| | <i>In thousands of €</i> |
|-------------------------------|--------------------------|
| Personnel costs | 20,144 |
| Travel and transportation | 2,457 |
| Medical and nutrition | 3,110 |
| Logistics and sanitation | 1,580 |
| Professional services | 138 |
| Communications | 286 |
| Office expenses | 3,951 |
| Taxes | 16 |
| Private grants | - |
| Public institutional grants | - |
| Financial expenses | 27 |
| Others | 376 |
| Depreciation | - |
| Programmes | 32,084 |
| Indirect supply costs | 716 |
| Field-related expenses | 32,801 |

FUNDING

| | <i>In thousands of €</i> |
|---|--------------------------|
| Private and other income | 32,279 |
| ECHO and EU institutions | - |
| Danish Agency for Development Assistance (DANIDA) | 10 |
| Swedish International Development Cooperation Agency (SIDA) | 497 |
| EU governments | 507 |
| Swiss Agency for Development and Cooperation Department (SDC) | 14 |
| Non-EU European governments | 14 |
| North American governments | - |
| Other governments | - |
| UN institutions | - |
| Public institutional income | 521 |
| Funding of field-related costs | 32,801 |

STAFF INFORMATION

| | <i>In full-time equivalents</i> |
|------------------------|---------------------------------|
| Locally hired staff | 1,755 |
| International Staff | 81 |
| Field positions | 1,835 |

HONDURAS

EXPENSES

| | <i>In thousands of €</i> |
|-------------------------------|--------------------------|
| Personnel costs | 772 |
| Travel and transportation | 86 |
| Medical and nutrition | 43 |
| Logistics and sanitation | 36 |
| Professional services | 12 |
| Communications | 26 |
| Office expenses | 98 |
| Taxes | 3 |
| Private grants | - |
| Public institutional grants | - |
| Financial expenses | 2 |
| Others | 74 |
| Depreciation | - |
| Programmes | 1,151 |
| Indirect supply costs | 2 |
| Field-related expenses | 1,152 |

FUNDING

| | <i>In thousands of €</i> |
|---|--------------------------|
| Private and other income | 1,106 |
| ECHO and EU institutions | - |
| EU governments | - |
| Swiss Agency for Development and Cooperation Department (SDC) | 47 |
| Non-EU European governments | 47 |
| North American governments | - |
| Other governments | - |
| UN institutions | - |
| Public institutional income | 47 |
| Funding of field-related costs | 1,152 |

STAFF INFORMATION

| | <i>In full-time equivalents</i> |
|------------------------|---------------------------------|
| Locally hired staff | 38 |
| International Staff | 9 |
| Field positions | 46 |

INDIA

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 5,703 |
| Travel and transportation | 1,319 |
| Medical and nutrition | 1,975 |
| Logistics and sanitation | 455 |
| Professional services | 332 |
| Communications | 226 |
| Office expenses | 1,476 |
| Taxes | 30 |
| Private grants | 10 |
| Public institutional grants | - |
| Financial expenses | -2 |
| Others | 202 |
| Depreciation | - |
| Programmes | 11,726 |
| Indirect supply costs | -7 |
| Field-related expenses | 11,719 |

FUNDING

In thousands of €

| | |
|--|---------------|
| Private and other income | 10,196 |
| Humanitarian Aid Office of the European Commission (ECHO) | 774 |
| ECHO and EU institutions | 774 |
| Danish Agency for Development Assistance (DANIDA) | 72 |
| Swedish International Development Cooperation Agency (SIDA) - Sweden | 314 |
| EU governments | 386 |
| Non-EU European governments | - |
| North American governments | - |
| International Drug Purchase Facility (UNITAID) | 364 |
| Other governments | 364 |
| UN institutions | - |
| Public institutional income | 1,524 |
| Funding of field-related costs | 11,719 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 531 |
| International Staff | 57 |
| Field positions | 588 |

IRAN

EXPENSES

In thousands of €

| | |
|-------------------------------|------------|
| Personnel costs | 640 |
| Travel and transportation | 62 |
| Medical and nutrition | 68 |
| Logistics and sanitation | 3 |
| Professional services | 9 |
| Communications | 4 |
| Office expenses | 116 |
| Taxes | - |
| Private grants | - |
| Public institutional grants | - |
| Financial expenses | 1 |
| Others | 5 |
| Depreciation | - |
| Programmes | 908 |
| Indirect supply costs | 1 |
| Field-related expenses | 909 |

FUNDING

In thousands of €

| | |
|---------------------------------------|------------|
| Private and other income | 909 |
| ECHO and EU institutions | - |
| EU governments | - |
| Non-EU European governments | - |
| North American governments | - |
| Other governments | - |
| UN institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 909 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|-----------|
| Locally hired staff | 27 |
| International Staff | 3 |
| Field positions | 30 |

IRAQ

EXPENSES

| | <i>In thousands of €</i> |
|-------------------------------|--------------------------|
| Personnel costs | 16,044 |
| Travel and transportation | 2,459 |
| Medical and nutrition | 5,507 |
| Logistics and sanitation | 2,023 |
| Professional services | 484 |
| Communications | 396 |
| Office expenses | 3,820 |
| Taxes | 28 |
| Private grants | 72 |
| Public institutional grants | - |
| Financial expenses | 70 |
| Others | 96 |
| Depreciation | - |
| Programmes | 30,997 |
| Indirect supply costs | 214 |
| Field-related expenses | 31,211 |

FUNDING

| | <i>In thousands of €</i> |
|--|--------------------------|
| Private and other income | 30,972 |
| ECHO and EU institutions | - |
| EU governments | - |
| Municipalities and regional councils - Switzerland | 240 |
| Non-EU European governments | 240 |
| North American governments | - |
| Other governments | - |
| UN institutions | - |
| Public institutional income | 240 |
| Funding of field-related costs | 31,211 |

STAFF INFORMATION

| | <i>In full-time equivalents</i> |
|------------------------|---------------------------------|
| Locally hired staff | 482 |
| International Staff | 64 |
| Field positions | 547 |

ITALY

EXPENSES

| | <i>In thousands of €</i> |
|-------------------------------|--------------------------|
| Personnel costs | 1,557 |
| Travel and transportation | 5,207 |
| Medical and nutrition | 174 |
| Logistics and sanitation | 680 |
| Professional services | 286 |
| Communications | 191 |
| Office expenses | 404 |
| Taxes | 129 |
| Private grants | - |
| Public institutional grants | - |
| Financial expenses | 1 |
| Others | -117 |
| Depreciation | - |
| Programmes | 8,511 |
| Indirect supply costs | 213 |
| Field-related expenses | 8,724 |

FUNDING

| | <i>In thousands of €</i> |
|---------------------------------------|--------------------------|
| Private and other income | 8,724 |
| ECHO and EU institutions | - |
| EU governments | - |
| Non-EU European governments | - |
| North American governments | - |
| Other governments | - |
| UN institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 8,724 |

STAFF INFORMATION

| | <i>In full-time equivalents</i> |
|------------------------|---------------------------------|
| Locally hired staff | 21 |
| International Staff | 7 |
| Field positions | 28 |

JORDAN

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 6,354 |
| Travel and transportation | 548 |
| Medical and nutrition | 4,284 |
| Logistics and sanitation | 261 |
| Professional services | 63 |
| Communications | 163 |
| Office expenses | 962 |
| Taxes | - |
| Private grants | 198 |
| Public institutional grants | - |
| Financial expenses | 27 |
| Others | 18 |
| Depreciation | - |
| Programmes | 12,877 |
| Indirect supply costs | 9 |
| Field-related expenses | 12,886 |

FUNDING

In thousands of €

| | |
|---------------------------------------|---------------|
| Private and other income | 12,886 |
| ECHO and EU institutions | - |
| EU governments | - |
| Non-EU European governments | - |
| North American governments | - |
| Other governments | - |
| UN institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 12,886 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 477 |
| International Staff | 51 |
| Field positions | 529 |

KENYA

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 13,715 |
| Travel and transportation | 1,965 |
| Medical and nutrition | 3,526 |
| Logistics and sanitation | 827 |
| Professional services | 340 |
| Communications | 249 |
| Office expenses | 1,585 |
| Taxes | 2 |
| Private grants | 8 |
| Public institutional grants | - |
| Financial expenses | 46 |
| Others | 161 |
| Depreciation | - |
| Programmes | 22,423 |
| Indirect supply costs | 257 |
| Field-related expenses | 22,680 |

FUNDING

In thousands of €

| | |
|--|---------------|
| Private and other income | 20,103 |
| ECHO and EU institutions | - |
| AGCD - Belgium | 1,483 |
| Municipalities and regional councils - France | 72 |
| Swedish International Development Cooperation Agency (SIDA) - Sweden | 199 |
| EU governments | 1,755 |
| Swiss Agency for Development and Cooperation Department (SDC) | 468 |
| Non-EU European governments | 468 |
| North American governments | - |
| International Drug Purchase Facility (UNITAID) | 354 |
| Other governments | 354 |
| UN institutions | - |
| Public institutional income | 2,577 |
| Funding of field-related costs | 22,680 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|--------------|
| Locally hired staff | 1,127 |
| International Staff | 48 |
| Field positions | 1,175 |

KYRGYZSTAN

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 1,361 |
| Travel and transportation | 199 |
| Medical and nutrition | 299 |
| Logistics and sanitation | 28 |
| Professional services | 22 |
| Communications | 36 |
| Office expenses | 264 |
| Taxes | 1 |
| Private grants | - |
| Public institutional grants | - |
| Financial expenses | 2 |
| Others | 10 |
| Depreciation | - |
| Programmes | 2,221 |
| Indirect supply costs | 24 |
| Field-related expenses | 2,246 |

FUNDING

In thousands of €

| | |
|---------------------------------------|--------------|
| Private and other income | 2,246 |
| ECHO and EU institutions | - |
| EU governments | - |
| Non-EU European governments | - |
| North American governments | - |
| Other governments | - |
| UN institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 2,246 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|-----------|
| Locally hired staff | 70 |
| International Staff | 14 |
| Field positions | 84 |

LEBANON

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 8,894 |
| Travel and transportation | 1,524 |
| Medical and nutrition | 12,942 |
| Logistics and sanitation | 830 |
| Professional services | 156 |
| Communications | 252 |
| Office expenses | 1,623 |
| Taxes | 32 |
| Private grants | 416 |
| Public institutional grants | - |
| Financial expenses | 19 |
| Others | 368 |
| Depreciation | - |
| Programmes | 27,056 |
| Indirect supply costs | 337 |
| Field-related expenses | 27,393 |

FUNDING

In thousands of €

| | |
|---|---------------|
| Private and other income | 27,378 |
| ECHO and EU institutions | - |
| EU governments | - |
| Swiss Agency for Development and Cooperation Department (SDC) | 14 |
| Municipalities and regional councils - Switzerland | 1 |
| Non-EU European governments | 15 |
| North American governments | - |
| Other governments | - |
| UN institutions | - |
| Public institutional income | 15 |
| Funding of field-related costs | 27,378 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 305 |
| International Staff | 38 |
| Field positions | 343 |

LIBERIA

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 5,483 |
| Travel and transportation | 1,423 |
| Medical and nutrition | 1,432 |
| Logistics and sanitation | 796 |
| Professional services | 54 |
| Communications | 131 |
| Office expenses | 1,011 |
| Taxes | 3 |
| Private grants | - |
| Public institutional grants | - |
| Financial expenses | 17 |
| Others | 110 |
| Depreciation | - |
| Programmes | 10,460 |
| Indirect supply costs | 99 |
| Field-related expenses | 10,559 |

FUNDING

In thousands of €

| | |
|---|---------------|
| Private and other income | 7,154 |
| ECHO and EU institutions | - |
| AGCD - Belgium | 2,233 |
| Municipalities and regional councils - Belgium | 2 |
| Danish Agency for Development Assistance (DANIDA) | 33 |
| Municipalities and regional councils - France | 41 |
| EU governments | 2,309 |
| Non-EU European governments | - |
| Governments - Canada | 335 |
| North American governments | 335 |
| Ministry of Foreign Affairs (MFA) - Japan | 760 |
| Asian governments | 760 |
| Other governments | - |
| UN institutions | - |
| Public institutional income | 3,405 |
| Funding of field-related costs | 10,559 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 489 |
| International Staff | 46 |
| Field positions | 535 |

LIBYA

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 959 |
| Travel and transportation | 701 |
| Medical and nutrition | 1,614 |
| Logistics and sanitation | 558 |
| Professional services | 64 |
| Communications | 85 |
| Office expenses | 420 |
| Taxes | 2 |
| Private grants | - |
| Public institutional grants | - |
| Financial expenses | 2 |
| Others | 26 |
| Depreciation | - |
| Programmes | 4,432 |
| Indirect supply costs | 184 |
| Field-related expenses | 4,615 |

FUNDING

In thousands of €

| | |
|---------------------------------------|--------------|
| Private and other income | 4,615 |
| ECHO and EU institutions | - |
| EU governments | - |
| Non-EU European governments | - |
| North American governments | - |
| Other governments | - |
| UN institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 4,615 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|-----------|
| Locally hired staff | 28 |
| International Staff | 12 |
| Field positions | 40 |

MADAGASCAR

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 609 |
| Travel and transportation | 623 |
| Medical and nutrition | 206 |
| Logistics and sanitation | 135 |
| Professional services | 6 |
| Communications | 75 |
| Office expenses | 125 |
| Taxes | 5 |
| Private grants | - |
| Public institutional grants | - |
| Financial expenses | 6 |
| Others | 31 |
| Depreciation | - |
| Programmes | 1,822 |
| Indirect supply costs | 112 |
| Field-related expenses | 1,934 |

FUNDING

In thousands of €

| | |
|--|--------------|
| Private and other income | 1,437 |
| ECHO and EU institutions | - |
| Swedish International Development Cooperation Agency (SIDA) - Sweden | 497 |
| EU governments | 497 |
| Non-EU European governments | - |
| North American governments | - |
| Other governments | - |
| UN institutions | - |
| Public institutional income | 497 |
| Funding of field-related costs | 1,934 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|-----------|
| Locally hired staff | 48 |
| International Staff | 12 |
| Field positions | 60 |

MALAWI

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 4,367 |
| Travel and transportation | 1,255 |
| Medical and nutrition | 1,492 |
| Logistics and sanitation | 676 |
| Professional services | 136 |
| Communications | 140 |
| Office expenses | 596 |
| Taxes | 11 |
| Private grants | 5 |
| Public institutional grants | - |
| Financial expenses | -1 |
| Others | 277 |
| Depreciation | - |
| Programmes | 8,954 |
| Indirect supply costs | 311 |
| Field-related expenses | 9,265 |

FUNDING

In thousands of €

| | |
|---|--------------|
| Private and other income | 6,814 |
| ECHO and EU institutions | - |
| Danish Agency for Development Assistance (DANIDA) | 295 |
| EU governments | 295 |
| Norwegian Agency for Development Cooperation (NORAD) - Norway | 558 |
| Non-EU European governments | 558 |
| North American governments | - |
| International Drug Purchase Facility (UNITAID) | 1,597 |
| Other governments | 1,597 |
| UN institutions | - |
| Public institutional income | 2,451 |
| Funding of field-related costs | 9,265 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 351 |
| International Staff | 39 |
| Field positions | 390 |

MALI

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 5,307 |
| Travel and transportation | 2,095 |
| Medical and nutrition | 2,349 |
| Logistics and sanitation | 672 |
| Professional services | 14 |
| Communications | 206 |
| Office expenses | 791 |
| Taxes | 2 |
| Private grants | - |
| Public institutional grants | - |
| Financial expenses | 3 |
| Others | 35 |
| Depreciation | - |
| Programmes | 11,473 |
| Indirect supply costs | 320 |
| Field-related expenses | 11,793 |

FUNDING

In thousands of €

| | |
|---|---------------|
| Private and other income | 10,938 |
| Humanitarian Aid Office of the European Commission (ECHO) | 846 |
| ECHO and EU institutions | 846 |
| EU governments | - |
| Non-EU European governments | - |
| North American governments | - |
| International Drug Purchase Facility (UNITAID) | 9 |
| Other governments | 9 |
| UN institutions | - |
| Public institutional income | 856 |
| Funding of field-related costs | 11,793 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 587 |
| International Staff | 44 |
| Field positions | 631 |

MAURITANIA

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 2,644 |
| Travel and transportation | 748 |
| Medical and nutrition | 400 |
| Logistics and sanitation | 498 |
| Professional services | 8 |
| Communications | 77 |
| Office expenses | 388 |
| Taxes | 4 |
| Private grants | 12 |
| Public institutional grants | - |
| Financial expenses | 15 |
| Others | 73 |
| Depreciation | - |
| Programmes | 4,867 |
| Indirect supply costs | 141 |
| Field-related expenses | 5,008 |

FUNDING

In thousands of €

| | |
|---------------------------------------|--------------|
| Private and other income | 5,008 |
| ECHO and EU institutions | - |
| EU governments | - |
| Non-EU European governments | - |
| North American governments | - |
| Other governments | - |
| UN institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 5,008 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 350 |
| International Staff | 20 |
| Field positions | 370 |

MEXICO

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 2,116 |
| Travel and transportation | 391 |
| Medical and nutrition | 176 |
| Logistics and sanitation | 83 |
| Professional services | 41 |
| Communications | 76 |
| Office expenses | 432 |
| Taxes | -5 |
| Private grants | - |
| Public institutional grants | - |
| Financial expenses | 2 |
| Others | 70 |
| Depreciation | - |
| Programmes | 3,382 |
| Indirect supply costs | - |
| Field-related expenses | 3,382 |

FUNDING

In thousands of €

| | |
|---|--------------|
| Private and other income | 3,289 |
| ECHO and EU institutions | - |
| EU governments | - |
| Swiss Agency for Development and Cooperation Department (SDC) | 94 |
| Non-EU European governments | 94 |
| North American governments | - |
| Other governments or public institutions | - |
| UN institutions | - |
| Public institutional income | 94 |
| Funding of field-related costs | 3,382 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 86 |
| International Staff | 25 |
| Field positions | 111 |

MOZAMBIQUE

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 4,667 |
| Travel and transportation | 1,319 |
| Medical and nutrition | 1,897 |
| Logistics and sanitation | 389 |
| Professional services | 128 |
| Communications | 203 |
| Office expenses | 1,181 |
| Taxes | 4 |
| Private grants | 8 |
| Public institutional grants | - |
| Financial expenses | 7 |
| Others | 169 |
| Depreciation | - |
| Programmes | 9,972 |
| Indirect supply costs | 211 |
| Field-related expenses | 10,183 |

FUNDING

In thousands of €

| | |
|---|---------------|
| Private and other income | 8,382 |
| ECHO and EU institutions | - |
| AGCD - Belgium | 433 |
| Municipalities and regional councils - Belgium | 127 |
| Swedish International Development Cooperation Agency (SIDA) | 497 |
| EU governments | 1,057 |
| Norwegian Agency for Development Cooperation (NORAD) - Norway | 291 |
| Non-EU European governments | 291 |
| North American governments | - |
| International Drug Purchase Facility (UNITAID) | 453 |
| Other governments | 453 |
| Public institutional income | 1,801 |
| Funding of field-related costs | 10,183 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 349 |
| International Staff | 33 |
| Field positions | 382 |

MYANMAR

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 6,147 |
| Travel and transportation | 1,641 |
| Medical and nutrition | 6,687 |
| Logistics and sanitation | 354 |
| Professional services | 62 |
| Communications | 208 |
| Office expenses | 1,216 |
| Taxes | 1 |
| Private grants | 21 |
| Public institutional grants | - |
| Financial expenses | 7 |
| Others | 38 |
| Depreciation | - |
| Programmes | 16,383 |
| Indirect supply costs | 126 |
| Field-related expenses | 16,509 |

FUNDING

In thousands of €

| | |
|---|---------------|
| Private and other income | 10,125 |
| Humanitarian Aid Office of the European Commission (ECHO) | 726 |
| ECHO and EU institutions | 726 |
| Danish Agency for Development Assistance (DANIDA) | 20 |
| Swedish International Development Cooperation Agency (SIDA) | 471 |
| EU governments | 492 |
| Swiss Agency for Development and Cooperation Department (SDC) | 281 |
| Non-EU European governments | 281 |
| North American governments | - |
| The Global Fund to Fight AIDS, Tuberculosis and Malaria (GFATM) | 4,504 |
| International Drug Purchase Facility (UNITAID) | 381 |
| Other governments | 4,885 |
| UN institutions | - |
| Public institutional income | 6,384 |
| Funding of field-related costs | 16,509 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|--------------|
| Locally hired staff | 1,026 |
| International Staff | 49 |
| Field positions | 1,076 |

NEPAL

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 1,457 |
| Travel and transportation | 3,935 |
| Medical and nutrition | 896 |
| Logistics and sanitation | 3,117 |
| Professional services | 24 |
| Communications | 144 |
| Office expenses | 414 |
| Taxes | 8 |
| Private grants | - |
| Public institutional grants | - |
| Financial expenses | - |
| Others | 82 |
| Depreciation | - |
| Programmes | 10,076 |
| Indirect supply costs | 811 |
| Field-related expenses | 10,887 |

FUNDING

In thousands of €

| | |
|---|---------------|
| Private and other income | 10,790 |
| ECHO and EU institutions | - |
| Danish Agency for Development Assistance (DANIDA) | 61 |
| Municipalities and regional councils - France | 37 |
| EU governments | 97 |
| Non-EU European governments | - |
| North American governments | - |
| Other governments | - |
| UN institutions | - |
| Public institutional income | 97 |
| Funding of field-related costs | 10,887 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|-----------|
| Locally hired staff | 34 |
| International Staff | 23 |
| Field positions | 58 |

NIGER

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 14,175 |
| Travel and transportation | 4,297 |
| Medical and nutrition | 4,809 |
| Logistics and sanitation | 2,353 |
| Professional services | 141 |
| Communications | 650 |
| Office expenses | 1,861 |
| Taxes | 18 |
| Private grants | 75 |
| Public institutional grants | - |
| Financial expenses | 7 |
| Others | 113 |
| Depreciation | - |
| Programmes | 28,499 |
| Indirect supply costs | 897 |
| Field-related expenses | 29,396 |

FUNDING

In thousands of €

| | |
|---|---------------|
| Private and other income | 26,016 |
| Humanitarian Aid Office of the European Commission (ECHO) | 484 |
| ECHO and EU institutions | 484 |
| Ministry of Foreign Affairs (MFA) - Czech Republic | 68 |
| Danish Agency for Development Assistance (DANIDA) | 191 |
| Ministry of Foreign Affairs (MAE) - Luxembourg | 750 |
| Swedish International Development Cooperation Agency (SIDA) | 995 |
| EU governments | 2,004 |
| Ministry of Foreign Affairs (MFA) - Norway | 868 |
| Swiss Agency for Development and Cooperation Department (SDC) | 23 |
| Non-EU European governments | 892 |
| North American governments | - |
| Other governments | - |
| UN institutions | - |
| Public institutional income | 3,380 |
| Funding of field-related costs | 29,396 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|--------------|
| Locally hired staff | 1,682 |
| International Staff | 117 |
| Field positions | 1,800 |

NIGERIA

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 7,757 |
| Travel and transportation | 2,933 |
| Medical and nutrition | 2,916 |
| Logistics and sanitation | 1,978 |
| Professional services | 84 |
| Communications | 341 |
| Office expenses | 1,097 |
| Taxes | -4 |
| Private grants | - |
| Public institutional grants | - |
| Financial expenses | 13 |
| Others | 38 |
| Depreciation | - |
| Programmes | 17,154 |
| Indirect supply costs | 348 |
| Field-related expenses | 17,502 |

FUNDING

In thousands of €

| | |
|---|---------------|
| Private and other income | 15,603 |
| Humanitarian Aid Office of the European Commission (ECHO) | 41 |
| ECHO and EU institutions | 41 |
| Danish Agency for Development Assistance (DANIDA) | 8 |
| Ministry of Foreign Affairs (MFA) - Germany | 400 |
| Ministry of Foreign Affairs (BuZa) - Holland | 400 |
| Swedish International Development Cooperation Agency (SIDA) | 508 |
| EU governments | 1,316 |
| Ministry of Foreign Affairs (MFA) - Norway | 542 |
| Non-EU European governments | 542 |
| North American governments | - |
| Other governments | - |
| UN institutions | - |
| Public institutional income | 1,898 |
| Funding of field-related costs | 17,502 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 591 |
| International Staff | 64 |
| Field positions | 655 |

PAKISTAN

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 11,061 |
| Travel and transportation | 2,307 |
| Medical and nutrition | 3,400 |
| Logistics and sanitation | 952 |
| Professional services | 82 |
| Communications | 275 |
| Office expenses | 1,841 |
| Taxes | 6 |
| Private grants | - |
| Public institutional grants | - |
| Financial expenses | 13 |
| Others | 176 |
| Depreciation | - |
| Programmes | 20,112 |
| Indirect supply costs | 393 |
| Field-related expenses | 20,505 |

FUNDING

In thousands of €

| | |
|---------------------------------------|---------------|
| Private and other income | 20,505 |
| ECHO and EU institutions | - |
| EU governments | - |
| Non-EU European governments | - |
| North American governments | - |
| Other governments | - |
| UN institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 20,505 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|--------------|
| Locally hired staff | 1,561 |
| International Staff | 75 |
| Field positions | 1,636 |

PALESTINE

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 4,030 |
| Travel and transportation | 441 |
| Medical and nutrition | 466 |
| Logistics and sanitation | 33 |
| Professional services | 44 |
| Communications | 69 |
| Office expenses | 319 |
| Taxes | 9 |
| Private grants | 86 |
| Public institutional grants | - |
| Financial expenses | 6 |
| Others | 44 |
| Depreciation | - |
| Programmes | 5,546 |
| Indirect supply costs | 3 |
| Field-related expenses | 5,548 |

FUNDING

In thousands of €

| | |
|---------------------------------------|--------------|
| Private and other income | 5,548 |
| ECHO and EU institutions | - |
| EU governments | - |
| Non-EU European governments | - |
| North American governments | - |
| Other governments | - |
| UN institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 5,548 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 112 |
| International Staff | 20 |
| Field positions | 132 |

PAPUA NEW GUINEA

EXPENSES

| | <i>In thousands of €</i> |
|-------------------------------|--------------------------|
| Personnel costs | 3,951 |
| Travel and transportation | 919 |
| Medical and nutrition | 704 |
| Logistics and sanitation | 347 |
| Professional services | 18 |
| Communications | 145 |
| Office expenses | 689 |
| Taxes | 1 |
| Private grants | - |
| Public institutional grants | - |
| Financial expenses | 9 |
| Others | 67 |
| Depreciation | - |
| Programmes | 6,849 |
| Indirect supply costs | 43 |
| Field-related expenses | 6,893 |

FUNDING

| | <i>In thousands of €</i> |
|---------------------------------------|--------------------------|
| Private and other income | 6,893 |
| ECHO and EU institutions | - |
| EU governments | - |
| Non-EU European governments | - |
| North American governments | - |
| Other governments | - |
| UN institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 6,893 |

STAFF INFORMATION

| | <i>In full-time equivalents</i> |
|------------------------|---------------------------------|
| Locally hired staff | 187 |
| International Staff | 38 |
| Field positions | 226 |

PHILIPPINES

EXPENSES

| | <i>In thousands of €</i> |
|-------------------------------|--------------------------|
| Personnel costs | 523 |
| Travel and transportation | 145 |
| Medical and nutrition | 151 |
| Logistics and sanitation | 543 |
| Professional services | 23 |
| Communications | 7 |
| Office expenses | 49 |
| Taxes | - |
| Private grants | - |
| Public institutional grants | - |
| Financial expenses | - |
| Others | - |
| Depreciation | - |
| Programmes | 1,442 |
| Indirect supply costs | - |
| Field-related expenses | 1,442 |

FUNDING

| | <i>In thousands of €</i> |
|---------------------------------------|--------------------------|
| Private and other income | 1,442 |
| ECHO and EU institutions | - |
| EU governments | - |
| Non-EU European governments | - |
| North American governments | - |
| Other governments | - |
| UN institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 1,442 |

STAFF INFORMATION

| | <i>In full-time equivalents</i> |
|------------------------|---------------------------------|
| Locally hired staff | 46 |
| International Staff | 54 |
| Field positions | 100 |

RUSSIAN FEDERATION

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 2,469 |
| Travel and transportation | 319 |
| Medical and nutrition | 1,959 |
| Logistics and sanitation | 66 |
| Professional services | 76 |
| Communications | 52 |
| Office expenses | 458 |
| Taxes | 8 |
| Private grants | - |
| Public institutional grants | - |
| Financial expenses | 17 |
| Others | 11 |
| Depreciation | - |
| Programmes | 5,434 |
| Indirect supply costs | 37 |
| Field-related expenses | 5,470 |

FUNDING

In thousands of €

| | |
|---------------------------------------|--------------|
| Private and other income | 5,470 |
| ECHO and EU institutions | - |
| EU governments | - |
| Non-EU European governments | - |
| North American governments | - |
| Other governments | - |
| UN institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 5,470 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 120 |
| International Staff | 17 |
| Field positions | 137 |

SENEGAL

EXPENSES

In thousands of €

| | |
|-------------------------------|------------|
| Personnel costs | 281 |
| Travel and transportation | 76 |
| Medical and nutrition | 1 |
| Logistics and sanitation | 1 |
| Professional services | 3 |
| Communications | 37 |
| Office expenses | 103 |
| Taxes | - |
| Private grants | - |
| Public institutional grants | - |
| Financial expenses | - |
| Others | - |
| Depreciation | - |
| Programmes | 502 |
| Indirect supply costs | - |
| Field-related expenses | 502 |

FUNDING

In thousands of €

| | |
|---------------------------------------|------------|
| Private and other income | 502 |
| ECHO and EU institutions | - |
| EU governments | - |
| Non-EU European governments | - |
| North American governments | - |
| Other governments | - |
| UN institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 502 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|-----------|
| Locally hired staff | 8 |
| International Staff | 2 |
| Field positions | 10 |

SIERRA LEONE

EXPENSES

| | <i>In thousands of €</i> |
|-------------------------------|--------------------------|
| Personnel costs | 7,805 |
| Travel and transportation | 3,967 |
| Medical and nutrition | 2,067 |
| Logistics and sanitation | 1,112 |
| Professional services | 257 |
| Communications | 346 |
| Office expenses | 2,458 |
| Taxes | 18 |
| Private grants | 8 |
| Public institutional grants | - |
| Financial expenses | 40 |
| Others | 122 |
| Depreciation | - |
| Programmes | 18,200 |
| Indirect supply costs | 519 |
| Field-related expenses | 18,720 |

FUNDING

| | <i>In thousands of €</i> |
|--|--------------------------|
| Private and other income | 18,376 |
| ECHO and EU institutions | - |
| Danish Agency for Development Assistance (DANIDA) | 165 |
| EU governments | 165 |
| Municipalities and regional councils - Switzerland | 19 |
| Non-EU European governments | 19 |
| North American governments | - |
| Ministry of Foreign Affairs (MFA) - Japan | 159 |
| Asian governments | 159 |
| Other governments | - |
| UN institutions | - |
| Public institutional income | 343 |
| Funding of field-related costs | 18,720 |

STAFF INFORMATION

| | <i>In full-time equivalents</i> |
|------------------------|---------------------------------|
| Locally hired staff | 725 |
| International Staff | 54 |
| Field positions | 779 |

SOUTH AFRICA

EXPENSES

| | <i>In thousands of €</i> |
|-------------------------------|--------------------------|
| Personnel costs | 5,159 |
| Travel and transportation | 970 |
| Medical and nutrition | 666 |
| Logistics and sanitation | 161 |
| Professional services | 158 |
| Communications | 194 |
| Office expenses | 638 |
| Taxes | 49 |
| Private grants | 395 |
| Public institutional grants | - |
| Financial expenses | 5 |
| Others | 217 |
| Depreciation | - |
| Programmes | 8,613 |
| Indirect supply costs | 110 |
| Field-related expenses | 8,723 |

FUNDING

| | <i>In thousands of €</i> |
|---|--------------------------|
| Private and other income | 7,261 |
| ECHO and EU institutions | - |
| AGCD - Belgium | 1,100 |
| Danish Agency for Development Assistance (DANIDA) | 98 |
| EU governments | 1,198 |
| Non-EU European governments | - |
| North American governments | - |
| International Drug Purchase Facility (UNITAID) | 243 |
| Other governments | 243 |
| UN institutions | 20 |
| Public institutional income | 1,462 |
| Funding of field-related costs | 8,723 |

STAFF INFORMATION

| | <i>In full-time equivalents</i> |
|------------------------|---------------------------------|
| Locally hired staff | 209 |
| International Staff | 33 |
| Field positions | 242 |

SOUTH SUDAN

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 39,383 |
| Travel and transportation | 20,036 |
| Medical and nutrition | 7,221 |
| Logistics and sanitation | 5,415 |
| Professional services | 168 |
| Communications | 1,284 |
| Office expenses | 7,295 |
| Taxes | 158 |
| Private grants | 91 |
| Public institutional grants | - |
| Financial expenses | 219 |
| Others | 382 |
| Depreciation | - |
| Programmes | 81,653 |
| Indirect supply costs | 1,401 |
| Field-related expenses | 83,054 |

FUNDING

In thousands of €

| | |
|---|---------------|
| Private and other income | 65,536 |
| Humanitarian Aid Office of the European Commission (ECHO) | 6,350 |
| ECHO and EU institutions | 6,350 |
| Danish Agency for Development Assistance (DANIDA) | 2,232 |
| Ministry of Foreign Affairs (MFA) - Germany | 750 |
| Irish Aid (DCI) - Ireland | 815 |
| Ministry of Foreign Affairs (BuZa) - Holland | 2,200 |
| Swedish International Development Cooperation Agency (SIDA) - Sweden | 1,503 |
| EU governments | 7,500 |
| Ministry of Foreign Affairs (MFA) - Norway | 543 |
| Swiss Agency for Development and Cooperation Department (SDC) | 1,124 |
| Municipalities and regional councils - Switzerland | 7 |
| Non-EU European governments | 1,673 |
| International Humanitarian Assistance Department of Foreign Affairs and Trade Development (DFATD-IHA) - Canada | 1,995 |
| North American governments | 1,995 |
| Other governments | - |
| UN institutions | - |
| Public institutional income | 17,518 |
| Funding of field-related costs | 83,054 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|--------------|
| Locally hired staff | 3,105 |
| International Staff | 217 |
| Field positions | 3,322 |

SUDAN

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 5,885 |
| Travel and transportation | 1,458 |
| Medical and nutrition | 1,077 |
| Logistics and sanitation | 1,166 |
| Professional services | 101 |
| Communications | 208 |
| Office expenses | 850 |
| Taxes | 24 |
| Private grants | 23 |
| Public institutional grants | - |
| Financial expenses | 12 |
| Others | 98 |
| Depreciation | - |
| Programmes | 10,902 |
| Indirect supply costs | 67 |
| Field-related expenses | 10,969 |

FUNDING

In thousands of €

| | |
|---|---------------|
| Private and other income | 10,813 |
| Humanitarian Aid Office of the European Commission (ECHO) | 106 |
| ECHO and EU institutions | 106 |
| Municipalities and regional councils - Belgium | 50 |
| EU governments | 50 |
| Non-EU European governments | - |
| North American governments | - |
| Other governments | - |
| UN institutions | - |
| Public institutional income | 156 |
| Funding of field-related costs | 10,969 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 529 |
| International Staff | 26 |
| Field positions | 555 |

SWAZILAND

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 5,052 |
| Travel and transportation | 835 |
| Medical and nutrition | 2,390 |
| Logistics and sanitation | 128 |
| Professional services | 96 |
| Communications | 165 |
| Office expenses | 663 |
| Taxes | 10 |
| Private grants | 4 |
| Public institutional grants | - |
| Financial expenses | 17 |
| Others | 48 |
| Depreciation | - |
| Programmes | 9,409 |
| Indirect supply costs | 193 |
| Field-related expenses | 9,602 |

FUNDING

In thousands of €

| | |
|---|--------------|
| Private and other income | 8,090 |
| ECHO and EU institutions | - |
| EU governments | - |
| Swiss Agency for Development and Cooperation Department (SDC) | 468 |
| Non-EU European governments | 468 |
| North American governments | - |
| International Drug Purchase Facility (UNITAID) | 1,044 |
| Other governments | 1,044 |
| UN institutions | - |
| Public institutional income | 1,512 |
| Funding of field-related costs | 9,602 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 408 |
| International Staff | 31 |
| Field positions | 439 |

SYRIA

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 5,650 |
| Travel and transportation | 1,386 |
| Medical and nutrition | 7,030 |
| Logistics and sanitation | 1,847 |
| Professional services | 185 |
| Communications | 172 |
| Office expenses | 997 |
| Taxes | 3 |
| Private grants | 444 |
| Public institutional grants | - |
| Financial expenses | 36 |
| Others | 8 |
| Depreciation | - |
| Programmes | 17,757 |
| Indirect supply costs | 598 |
| Field-related expenses | 18,355 |

FUNDING

In thousands of €

| | |
|---------------------------------------|---------------|
| Private and other income | 18,355 |
| ECHO and EU institutions | - |
| EU governments | - |
| Non-EU European governments | - |
| North American governments | - |
| Other governments | - |
| UN institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 18,355 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 447 |
| International Staff | 47 |
| Field positions | 494 |

TAJIKISTAN

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 835 |
| Travel and transportation | 275 |
| Medical and nutrition | 361 |
| Logistics and sanitation | 54 |
| Professional services | 2 |
| Communications | 28 |
| Office expenses | 199 |
| Taxes | - |
| Private grants | - |
| Public institutional grants | - |
| Financial expenses | 4 |
| Others | 2 |
| Depreciation | - |
| Programmes | 1,762 |
| Indirect supply costs | 33 |
| Field-related expenses | 1,795 |

FUNDING

In thousands of €

| | |
|---------------------------------------|--------------|
| Private and other income | 1,795 |
| ECHO and EU institutions | - |
| EU governments | - |
| Non-EU European governments | - |
| North American governments | - |
| Other governments | - |
| UN institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 1,795 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|-----------|
| Locally hired staff | 62 |
| International Staff | 11 |
| Field positions | 73 |

TANZANIA

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 1,509 |
| Travel and transportation | 1,290 |
| Medical and nutrition | 607 |
| Logistics and sanitation | 2,191 |
| Professional services | 51 |
| Communications | 120 |
| Office expenses | 277 |
| Taxes | 4 |
| Private grants | - |
| Public institutional grants | - |
| Financial expenses | 1 |
| Others | 10 |
| Depreciation | - |
| Programmes | 6,060 |
| Indirect supply costs | 257 |
| Field-related expenses | 6,317 |

FUNDING

In thousands of €

| | |
|---------------------------------------|--------------|
| Private and other income | 6,317 |
| ECHO and EU institutions | - |
| EU governments | - |
| Non-EU European governments | - |
| North American governments | - |
| Other governments | - |
| UN institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 6,317 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|-----------|
| Locally-hired staff | - |
| International staff | 19 |
| Field positions | 19 |

TURKEY

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 485 |
| Travel and transportation | 145 |
| Medical and nutrition | 17 |
| Logistics and sanitation | 88 |
| Professional services | 4 |
| Communications | 30 |
| Office expenses | 79 |
| Taxes | - |
| Private grants | 967 |
| Public institutional grants | - |
| Financial expenses | - |
| Others | - |
| Depreciation | - |
| Programmes | 1,814 |
| Indirect supply costs | - |
| Field-related expenses | 1,814 |

FUNDING

In thousands of €

| | |
|---------------------------------------|--------------|
| Private and other income | 1,814 |
| ECHO and EU institutions | - |
| EU governments | - |
| Non-EU European governments | - |
| North American governments | - |
| Other governments | - |
| UN institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 1,814 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|----------|
| Locally hired staff | - |
| International Staff | - |
| Field positions | - |

UGANDA

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 2,517 |
| Travel and transportation | 839 |
| Medical and nutrition | 1,069 |
| Logistics and sanitation | 238 |
| Professional services | 79 |
| Communications | 80 |
| Office expenses | 544 |
| Taxes | 5 |
| Private grants | - |
| Public institutional grants | - |
| Financial expenses | 4 |
| Others | 32 |
| Depreciation | - |
| Programmes | 5,408 |
| Indirect supply costs | 117 |
| Field-related expenses | 5,525 |

FUNDING

In thousands of €

| | |
|--|--------------|
| Private and other income | 4,637 |
| ECHO and EU institutions | - |
| Swedish International Development Cooperation Agency (SIDA) - Sweden | 297 |
| EU governments | 297 |
| Swiss Agency for Development and Cooperation Department (SDC) | 126 |
| Non-EU European governments | 126 |
| North American governments | - |
| International Drug Purchase Facility (UNITAID) | 464 |
| Other governments | 464 |
| UN institutions | - |
| Public institutional income | 887 |
| Funding of field-related costs | 5,525 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 279 |
| International Staff | 28 |
| Field positions | 309 |

UKRAINE

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 4,466 |
| Travel and transportation | 1,244 |
| Medical and nutrition | 8,976 |
| Logistics and sanitation | 522 |
| Professional services | 91 |
| Communications | 132 |
| Office expenses | 4 |
| Taxes | 39 |
| Private grants | - |
| Public institutional grants | - |
| Financial expenses | 22 |
| Others | 8 |
| Depreciation | - |
| Programmes | 15,504 |
| Indirect supply costs | 149 |
| Field-related expenses | 15,653 |

FUNDING

In thousands of €

| | |
|---------------------------------------|---------------|
| Private and other income | 15,653 |
| ECHO and EU institutions | - |
| EU governments | - |
| Non-EU European governments | - |
| North American governments | - |
| Other governments | - |
| UN institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 15,653 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 199 |
| International Staff | 55 |
| Field positions | 254 |

UNITED ARAB EMIRATES

EXPENSES

In thousands of €

| | |
|-------------------------------|------------|
| Personnel costs | - |
| Travel and transportation | 710 |
| Medical and nutrition | 7 |
| Logistics and sanitation | 12 |
| Professional services | - |
| Communications | 4 |
| Office expenses | 38 |
| Taxes | - |
| Private grants | - |
| Public institutional grants | - |
| Financial expenses | - |
| Others | 10 |
| Depreciation | - |
| Programmes | 781 |
| Indirect supply costs | - |
| Field-related expenses | 781 |

FUNDING

In thousands of €

| | |
|---------------------------------------|------------|
| Private and other income | 781 |
| ECHO and EU institutions | - |
| EU governments | - |
| Non-EU European governments | - |
| North American governments | - |
| Other governments | - |
| UN institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 781 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|----------|
| Locally-hired staff | - |
| International staff | - |
| Field positions | - |

UZBEKISTAN

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 3,304 |
| Travel and transportation | 977 |
| Medical and nutrition | 2,471 |
| Logistics and sanitation | 340 |
| Professional services | 47 |
| Communications | 108 |
| Office expenses | 464 |
| Taxes | - |
| Private grants | - |
| Public institutional grants | - |
| Financial expenses | 106 |
| Others | 19 |
| Depreciation | - |
| Programmes | 7,836 |
| Indirect supply costs | 93 |
| Field-related expenses | 7,929 |

FUNDING

In thousands of €

| | |
|---------------------------------------|--------------|
| Private and other income | 7,929 |
| ECHO and EU institutions | - |
| EU governments | - |
| Non-EU European governments | - |
| North American governments | - |
| Other governments | - |
| UN institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 7,929 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 185 |
| International Staff | 29 |
| Field positions | 214 |

YEMEN

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 12,782 |
| Travel and transportation | 9,058 |
| Medical and nutrition | 12,252 |
| Logistics and sanitation | 1,479 |
| Professional services | 184 |
| Communications | 479 |
| Office expenses | 2,005 |
| Taxes | 6 |
| Private grants | 1 |
| Public institutional grants | - |
| Financial expenses | 38 |
| Others | 93 |
| Depreciation | - |
| Programmes | 38,378 |
| Indirect supply costs | 1,853 |
| Field-related expenses | 40,231 |

FUNDING

In thousands of €

| | |
|---------------------------------------|---------------|
| Private and other income | 40,231 |
| ECHO and EU institutions | - |
| EU governments | - |
| Non-EU European governments | - |
| North American governments | - |
| Other governments | - |
| UN institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 40,231 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 485 |
| International Staff | 67 |
| Field positions | 551 |

ZIMBABWE

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 4,582 |
| Travel and transportation | 920 |
| Medical and nutrition | 2,145 |
| Logistics and sanitation | 1,033 |
| Professional services | 108 |
| Communications | 179 |
| Office expenses | 1,048 |
| Taxes | 14 |
| Private grants | 199 |
| Public institutional grants | - |
| Financial expenses | 23 |
| Others | 184 |
| Depreciation | - |
| Programmes | 10,434 |
| Indirect supply costs | 350 |
| Field-related expenses | 10,784 |

FUNDING

In thousands of €

| | |
|--|---------------|
| Private and other income | 8,298 |
| ECHO and EU institutions | - |
| AGCD - Belgium | 749 |
| EU governments | 749 |
| Non-EU European governments | - |
| North American governments | - |
| International Drug Purchase Facility (UNITAID) | 1,737 |
| Other governments | 1,737 |
| UN institutions | - |
| Public institutional income | 2,486 |
| Funding of field-related costs | 10,784 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|------------|
| Locally hired staff | 198 |
| International Staff | 21 |
| Field positions | 219 |

MIGRANT SUPPORT BALKAN ROUTE

EXPENSES

In thousands of €

| | |
|-------------------------------|---------------|
| Personnel costs | 3,335 |
| Travel and transportation | 2,219 |
| Medical and nutrition | 1,134 |
| Logistics and sanitation | 6,261 |
| Professional services | 58 |
| Communications | 172 |
| Office expenses | 1,983 |
| Taxes | 808 |
| Private grants | 6 |
| Public institutional grants | - |
| Financial expenses | 5 |
| Others | 365 |
| Depreciation | - |
| Programmes | 16,346 |
| Indirect supply costs | 1,305 |
| Field-related expenses | 17,651 |

FUNDING

In thousands of €

| | |
|---------------------------------------|---------------|
| Private and other income | 17,651 |
| ECHO and EU institutions | - |
| EU governments | - |
| Non-EU European governments | - |
| North American governments | - |
| Other governments | - |
| UN institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 17,651 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|-----------|
| Locally hired staff | 57 |
| International Staff | 29 |
| Field positions | 86 |

MEDITERRANEAN AND AEGEAN OPERATIONS

EXPENSES

| | <i>In thousands of €</i> |
|-------------------------------|--------------------------|
| Personnel costs | 988 |
| Travel and transportation | 863 |
| Medical and nutrition | 239 |
| Logistics and sanitation | 420 |
| Professional services | 230 |
| Communications | 174 |
| Office expenses | 279 |
| Taxes | 7 |
| Private grants | 860 |
| Public institutional grants | - |
| Financial expenses | 1 |
| Others | 1 |
| Depreciation | 100 |
| Programmes | 4,161 |
| Indirect supply costs | 24 |
| Field-related expenses | 4,185 |

FUNDING

| | <i>In thousands of €</i> |
|---------------------------------------|--------------------------|
| Private and other income | 4,185 |
| ECHO and EU institutions | - |
| EU governments | - |
| Non-EU European governments | - |
| North American governments | - |
| Other governments | - |
| UN institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 4,185 |

STAFF INFORMATION

| | <i>In full-time equivalents</i> |
|------------------------|---------------------------------|
| Locally hired staff | 13 |
| International Staff | 14 |
| Field positions | 27 |

OTHER COUNTRIES

EXPENSES

| | <i>In thousands of €</i> |
|-------------------------------|--------------------------|
| Personnel costs | 3,815 |
| Travel and transportation | 984 |
| Medical and nutrition | 125 |
| Logistics and sanitation | 33 |
| Professional services | 393 |
| Communications | 111 |
| Office expenses | 2,699 |
| Taxes | 3 |
| Private grants | 903 |
| Public institutional grants | - |
| Financial expenses | 4 |
| Others | -103 |
| Depreciation | 147 |
| Programmes | 9,113 |
| Indirect supply costs | 89 |
| Field-related expenses | 9,202 |

FUNDING

| | <i>In thousands of €</i> |
|---|--------------------------|
| Private and other income | 6,576 |
| Humanitarian Aid Office of the European Commission (ECHO) | -43 |
| ECHO and EU institutions | -43 |
| Danish Agency for Development Assistance (DANIDA) | -26 |
| Governments – Spain | 10 |
| EU governments | -16 |
| Swiss Agency for Development and Cooperation Department (SDC) | 1,423 |
| Municipalities and regional councils - Switzerland | 63 |
| Non-EU European governments | 1,486 |
| North American governments | - |
| The Global Fund to Fight AIDS, Tuberculosis and Malaria (GFATM) | - |
| International Drug Purchase Facility (UNITAID) | 1,134 |
| Other governments | 1,134 |
| UN institutions | 63 |
| Public institutional income | 2,625 |
| Funding of field-related costs | 9,202 |

STAFF INFORMATION

| | <i>In full-time equivalents</i> |
|------------------------|---------------------------------|
| Locally-hired staff | 11 |
| International staff | 105 |
| Field positions | 116 |

TRANSVERSAL ACTIVITIES*

EXPENSES

In thousands of €

| | |
|-------------------------------|--------------|
| Personnel costs | 3,017 |
| Travel and transportation | 703 |
| Medical and nutrition | 98 |
| Logistics and sanitation | 27 |
| Professional services | 236 |
| Communications | 133 |
| Office expenses | 465 |
| Taxes | 1 |
| Private grants | - |
| Public institutional grants | - |
| Financial expenses | 1 |
| Others | 59 |
| Depreciation | 289 |
| Programmes | 5,028 |
| Indirect supply costs | -8 |
| Field-related expenses | 5,020 |

FUNDING

In thousands of €

| | |
|---------------------------------------|--------------|
| Private and other income | 5,020 |
| ECHO and EU institutions | - |
| EU governments | - |
| Non-EU European governments | - |
| North American governments | - |
| Other governments | - |
| UN institutions | - |
| Public institutional income | - |
| Funding of field-related costs | 5,020 |

STAFF INFORMATION

In full-time equivalents

| | |
|------------------------|-----------|
| Locally hired staff | - |
| International Staff | 32 |
| Field positions | 32 |

*Transversal activities are activities covering more than one country not accounted for in individual country programmes.

ABOUT THIS REPORT

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